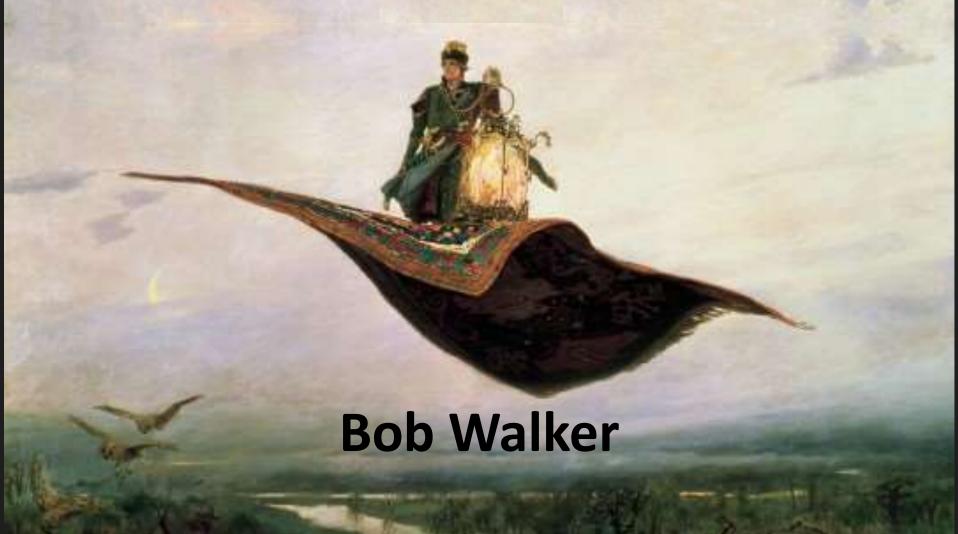
Where Are Self-Flying Planes and Self-Driving Cars Taking Us?



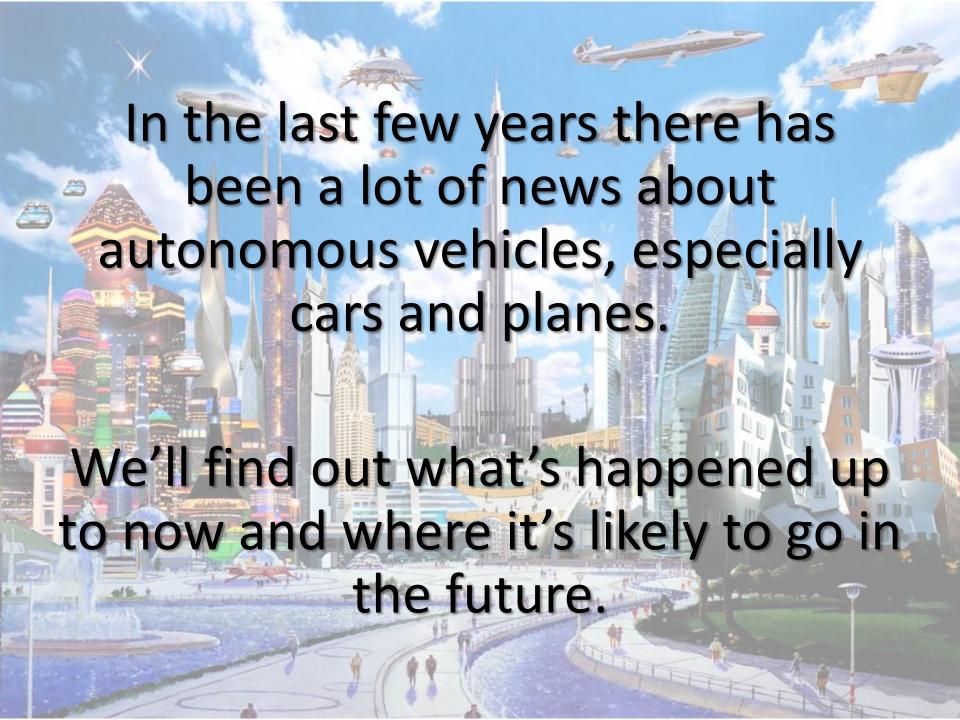
Notes

- Several slides were removed from the original presentation because of time constraints.
 These have been put back in.
- URL's have been included for the videos shown in the presentation.
- URL's are also included for videos that were not shown due to time constraints.

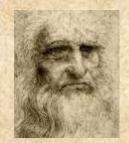
©Bob Walker, Ottawa PC Users Group

(More on Bob at the end of the presentation)





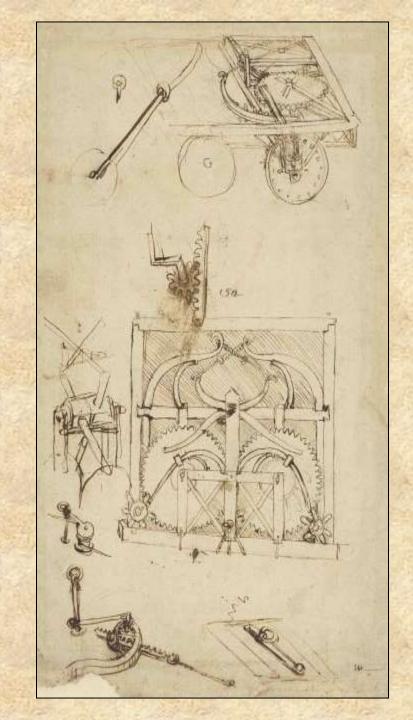
It goes back as far as Leonardo Da Vinci



(circa 1478)

This is his sketch of a preprogrammed cart powered by large coiled springs.

The control mechanism steers the vehicle through a predetermined course.

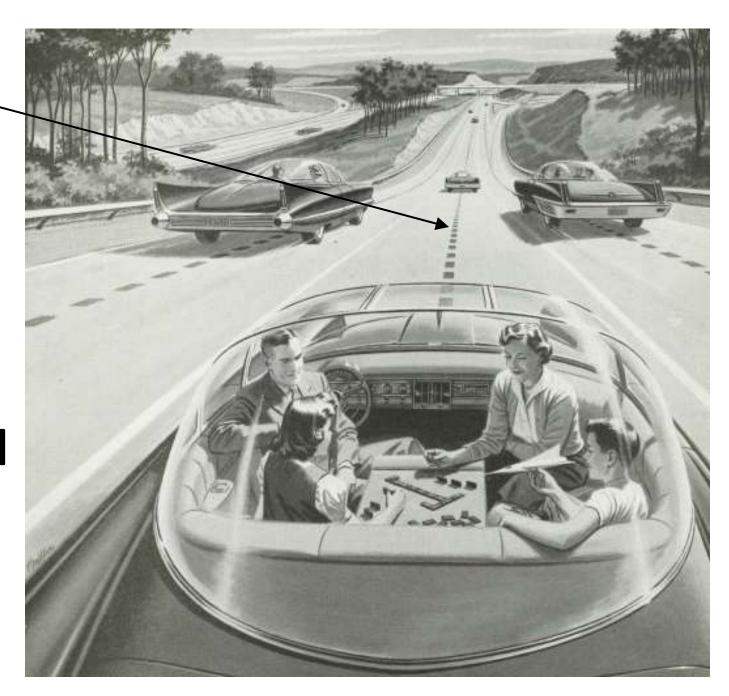


"Since the 1930s self-driving cars have remained perpetually two decades away, while over the past century other autonomous and semi-autonomous vehicles have conquered the air, sea and roamed the edges of our solar system."

^{*-} Computer History Museum, Mountain View, California www.computerhistory.org

Note the special center line —

This Is What They Imagined



30 Years Later This Is What They Got





There are three principles driving the development of autonomous vehicles

AUTONOMY

Planes and cars can use automated systems to get the vehicle from one place to the other, with the eventual goal of removing the human operators from the equation

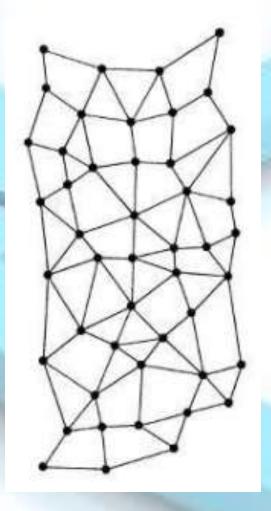


COOPERATION

Upcoming autonomous systems will not only have the vehicles managing themselves independently but also **COOPERATING** with each other and with traffic control systems.

DISTRIBUTED CONTROL

Traffic control systems will feature distributed control and decision making.





The early autopilots permitted the aircraft to fly straight and level on a compass course without a pilot's attention.

This greatly reduced the pilot's workload!



"Mechanical Mike" Autopilot, 1930s

The first aircraft autopilot was developed by Sperry Corporation* in 1912.





With additional instrumentation, especially radio-navigation aids on the ground, it became possible to fly and navigate at night and in bad weather.

Interconnection of the autopilot with some of this instrumentation was the start of *Flight Management Systems*.

Radio Navigation

Radio navigation is the use of radio to determine the plane's position using direction, distance and velocity measurements between electronic beacons on the ground and the plane.

Radio Navigation

The basic principles are measurements from/to electronic beacons, especially:

- Directions (by bearing, radio phases or interferometry)
- Distances (ranging by measurement of travel times)
- Velocity (by means of radio Doppler shift)



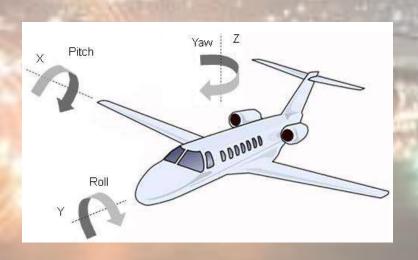
In 1947 a US Air Force C-54 made a transatlantic flight, including takeoff and landing, completely under the control of an autopilot.

An inertial navigation system is a navigation aid that uses:

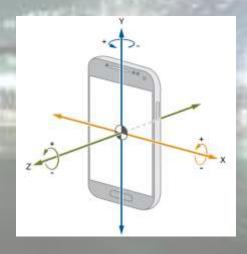
- -a computer,
- -motion sensors such as accelerometers, and
- rotation sensors such as gyroscopes

to continuously calculate the position, orientation, and velocity of the vessel <u>without</u> the need for external references.

Gyroscopes sense and measure the movement around an axis



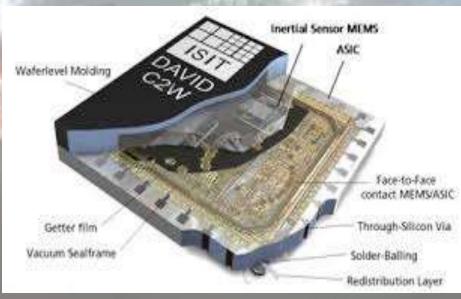




Mechanical gyroscopes have been replaced by solid state gyroscopes







\$\$\$\$\$\$

cccccc

Inertial navigation is used on vessels such as:

- aircraft
- ships
- submarines
- guided missiles
- spacecraft

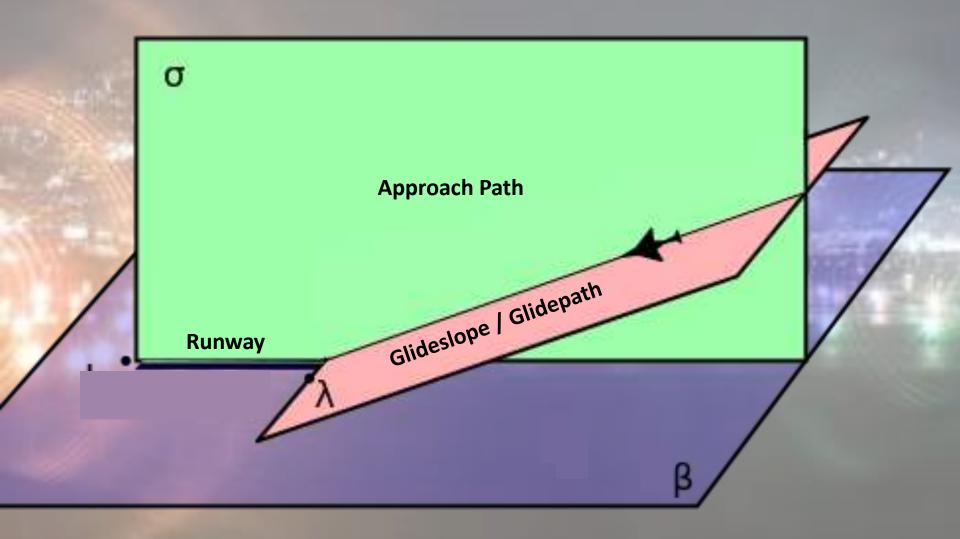
Instrument Landing Systems (ILS)

An ILS enables aircraft to land if the pilots are unable to establish visual contact with the runway.

It does this using radio signals.

ILS provides aircraft with horizontal and vertical guidance just before and during landing.

Instrument Landing Systems (ILS)



Instrument Landing Systems (ILS)

A computer interprets the radio signals and gives the pilot a display showing the course corrections required to land.



The pilot has to correct to the left and a little upwards.

The FMS is a specialized computer system that automates a wide variety of in-flight tasks.

It integrates the autopilot, the radio navigation systems, the ILS and other systems to do this.



The FMS also uses:

- A comprehensive navigation database
- -The Flight Plan
- Performance information such as gross weight, fuel weight and center of gravity.



The Navigation Database contains all of the information required for building a flight plan, including:

- Waypoints/Intersections
- Airways
- Radio navigation aids including distance measuring equipment (DME), VHF omnidirectional range (VOR), non-directional beacons (NDB's) and instrument landing systems (ILS's).
- Airports
- Runways
- Standard Instrument Departure (SID)
- Instrument Approach Procedure (IAP)
- Standard Terminal ARrival (STAR)

Flight Plan

The Flight Plan details WHERE the plane is going, HOW it's going to get there and WHEN.

It has to be filed before taking off.

For airlines the Flight Plan is generally determined and filed by a professional dispatcher, <u>NOT the pilot</u>.

The Flight Plan is entered into the FMS either by:

- —typing it in (prone to error so used mostly when diverting to alternate destinations)
- —selecting it from a saved library of common routes
- via an ACARS datalink with the airline dispatch center.

The main task of the FMS is to determine the aircraft's position and use that position information to keep the aircraft on the course determined by the flight plan.

Aircraft Communications Addressing and Reporting System (ACARS)

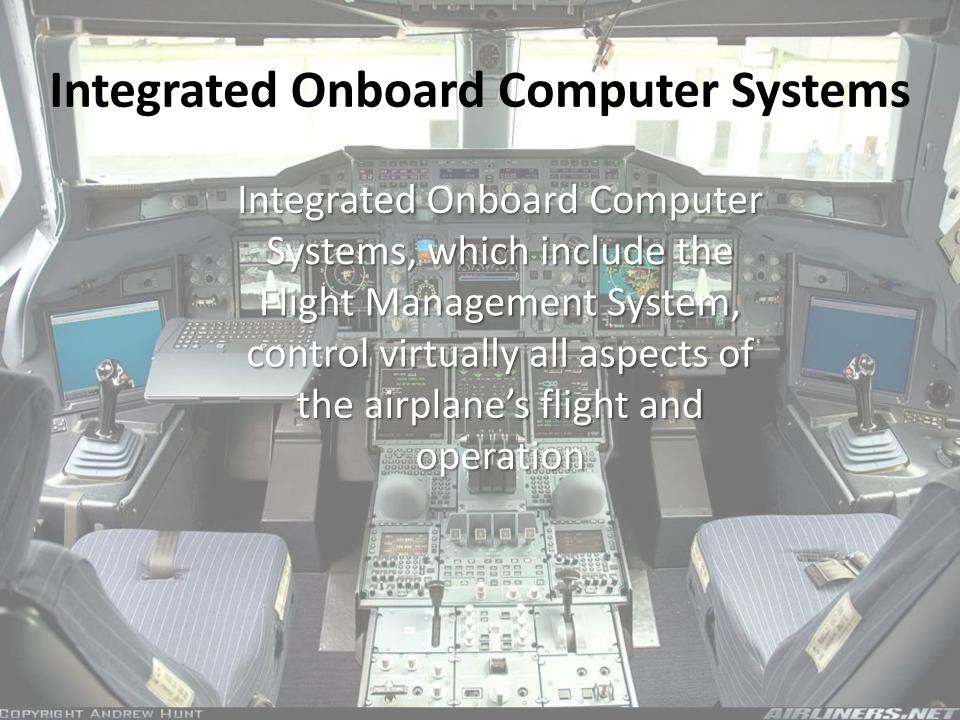
ACARS is a digital datalink between aircraft and ground stations which allows ground personnel to monitor aircraft performance and allows them to control some aspects of that performance directly without the pilot's involvement.

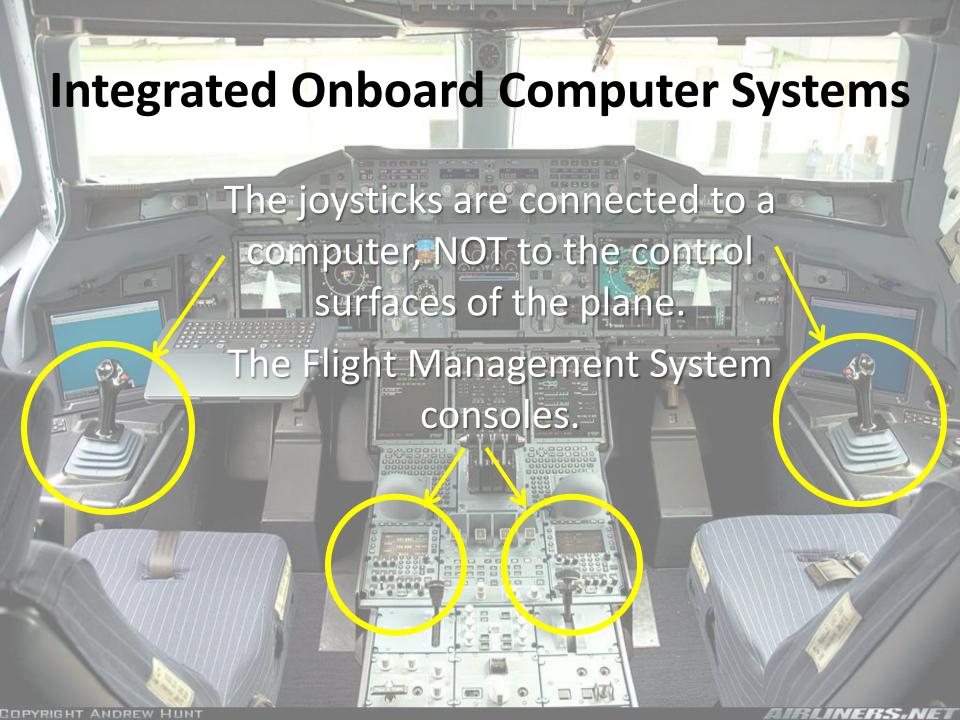
Aircraft Communications Addressing and Reporting System (ACARS)

Prior to ACARS all communication between the aircraft and ground personnel was performed by the flight crew using voice communication.

ACARS has range limitations similar to the aircraft radios.

With Flight Management Systems and ACARS, the pilot is becoming less and less essential to the NORMAL operation of the airplane!!!





Boeing's theory of operation is that all of the automated systems are there to assist the pilots, but in the end the pilot is in control



Airbus' theory of operation is that all of the automated systems are there to prevent the pilots from making mistakes, and will override the pilots to do that



PROBLEM 1: Pilots have become so dependent on complex onboard systems that they have forgotten how to fly the plane!!!

PROBLEM 2: Pilots don't understand many critical aspects of how the systems work!!!

- Air France Flight 296 (Airbus A320-111) The plane was performing a flypast at low height and speed over the runway for an airshow with the gear down. The automated system thought the plane was landing and throttled back the engines. By the time the pilot realized what was happening it was too late to throttle back up and the plane crashed into a forest at the end of the runway. Three passengers died and about 50 were injured. The pilot was thrown under the Airbus.
- Eastern Air Lines Flight 401 (Lockheed L-1011-1 Tristar) crashed into the Florida Everglades while the entire flight crew was
 preoccupied with a burnt-out landing gear indicator light. They failed to notice that the autopilot had inadvertently been
 disconnected and, as a result, the aircraft gradually lost altitude and crashed. 163 passengers died, 75 passengers and
 crew survived.
- XL Airways Germany Flight 888T (Airbus A320-200) Two of the three angle of attack sensors froze and the plane stalled.
 The pilots did everything properly to recover from the stall but the computer overrode them and the plane crashed. All 7 on board were killed.
- China Airlines Flight 006 (Boeing 747SP) Autopilot couldn't correct for the failure of the No. 4 engine. The plane rolled over and plunged 30,000 ft (9,100 m), experiencing high speeds and g-forces (approaching 5g) before the captain was able to recover from the dive. Boeing claims the pilot needed to be able to overstress the plane to recover it, which an Airbus wouldn't let the pilot do. Airbus says their plane wouldn't have got into trouble in the first place.
- Aeroflot Flight 593 (Airbus A310-300) Pilot allowed his kids on the flight deck and his son sat in the pilot's seat. The son had unknowingly disengaged the autopilot's control over the aircraft's ailerons while seated at the controls. The aircraft rolled into a steep bank and near-vertical dive. 75 people were killed.
- Air France Flight 447 (Airbus A330-203) The aircraft's pitot tubes (used to measure airspeed) iced over leading the autopilot to disconnect and handing full control of the aircraft to the pilots. The pilots were confused by various warnings and messages from the aircraft's on board systems and pulled the nose of the plane up to the point where the aircraft stalled. The pilots failed to recognize that the aircraft had stalled until it was too late to prevent an uncontrolled and rapid descent into the Atlantic Ocean. All 228 people on board were killed.
- US Airways Flight 1549 (Airbus A320-214) "Miracle on the Hudson". The plane lost both engines because of a bird strike.

 During the successful ditching in the Hudson River in New York, the Airbus onboard computer systems kept the plane from stalling and kept the wings level. All 155 people on board survived with only 1 significant injury.

Paris crash video www.youtube.com/watch?v=-kHa3WNerjU

More info at en.wikipedia.org/wiki/Air France Flight 296



Air Traffic Control (ATC) Systems

The primary purpose of ATC worldwide is to:

- Prevent collisions
- Organize and expedite the flow of air traffic
- Provide information and other support for pilots

ATC Radar

ATC primarily uses radar to keep track of the planes and voice radio to communicate with the plane.

Transponders

- A transponder is an electronic device that produces a response when it receives a radio or radar signal.
- Aircraft have transponders to assist in identifying them on radar



Radar Screen Showing Transponder Information



This type of radar is becoming obsolete



Transponders

Transponders are used in cars for things like remote car keys, toll collection on toll roads, paying parking fees, etc.



TCAS monitors the airspace around an aircraft for other aircraft equipped with a corresponding active transponder and warns the pilots of the threat of a mid-air collision.

TCAS only works between two planes equipped with TCAS enabled active transponders

The aircraft 'talk' to each other and cooperatively deal with the situation without Air Traffic Control

TCAS Warnings

Warning	Meaning	Required action
		Attempt visual
	Intruder near both	contact, and be
Traffic; traffic.	horizontally and	prepared to
	vertically.	manoeuvre if an RA
		occurs.
Clinaba alimab	Intruder will pass	Begin climbing at
Climb; climb.	below	1500-2000 ft/min
December December	Intruder will pass	Begin descending at
Descend. Descend.	above.	1500-2000 ft/min

TCAS Video

www.youtube.com/watch?v=OrYqIU0NxHQ

When TCAS instructions conflict with Air Traffic Control instructions, TCAS is to take precedence

Überlingen collision: Bashkirian Airlines Flight 2937 (Tupolev Tu-154 passenger jet) and DHL Flight 611 (Boeing 757 cargo jet), collided in mid-air over Überlingen, Germany. All 69 passengers and crew aboard the Tupolev and the two crew members of the Boeing were killed.

The only air traffic controller handling the airspace was working two workstations at the same time. He failed to keep the aircraft at a safe distance from each other. When he finally realised the danger he instructed the pilot of Flight 2937 to descend. Seconds later TCAS) instructed them to climb, while at about the same time the TCAS on Flight 611 instructed the pilots of that aircraft to descend. Had both aircraft followed those automated instructions, the collision would not have occurred.

A year and a half after the crash, Peter Nielsen, the air traffic controller on duty at the time of the collision, was murdered in an apparent act of revenge by Vitaly Kaloyev, a Russian citizen who had lost his wife and two children in the accident.

TCAS commands are <u>still</u> by voice and <u>still</u> require the pilots to carry them out.

BUT NOT FOR LONG!

The Next Generation Air Transportation

System (NextGen) will transform America's

air traffic control system -

- From a radar-based system with voice communication via radio.
 - To a GPS based system with digital communication via satellite.

NextGen technology will be used to:

- shorten routes
- save time and fuel
- reduce traffic delays
- increase airway capacity
- permit controllers to monitor and manage aircraft with greater safety margins

Radio communications will be increasingly replaced by data exchange

Increased automation will reduce the amount of information the air crew must process at one time

NextGen will automate much more of the air traffic control system and will have airplanes cooperatively managing separation and other flight aspects between themselves without involving the larger system.

TCAS will be unnecessary as the airplanes 'talk' to each other and make minor course corrections long before it becomes a problem.

The pilots will **NOT** be significantly involved.

SESAR – Europe's NextGen and More

Single European Sky ATM Research (SESAR) is Europe's version of NextGen.

SESAR and NextGen technologies will be compatible with each other.

SESAR – Europe's NextGen and More

SESAR also unifies all European airspace into a single air traffic control zone

Do We Still Need Pilots?

It's not clear when the pilot on board will become unnecessary, but as automated systems take a bigger and bigger role, the role of the pilot becomes smaller and smaller.

That's it for planes, now we'll see how some of this applies to autonomous cars

Autonomous Cars

An autonomous car (also known as a driverless car, selfdriving car, robotic car) is a vehicle that is capable of sensing its environment and navigating without human input.

Autonomous Cars

Autonomous vehicles sense their surroundings with such techniques as

- -radar
- -lidar
- -ultrasound
- -GPS
- -computer vision

in order to drive themselves, at least to a certain degree.



Many semi-autonomous features are already available in production cars.

- Adaptive cruise control
- Collision avoidance
- Lane keeping
- Blind spot monitoring
- Cross traffic alert
- Self-parking

Adaptive Cruise Control (ACC)

- Adaptive cruise control (ACC) automatically adjusts the vehicle speed to maintain a safe distance from vehicles ahead, then accelerate when traffic allows.
- ACC with Stop & Go, combined with a Collision Avoidance System, allows the vehicle to autonomously come to a complete stop and then get going again in stop and go traffic.

Lane Departure Warning Systems

There are three main types of systems:

- Lane Departure Warning (LDW) warns the driver if the vehicle is leaving its lane by visual, audible, and/or vibration warnings
- Lane Keeping System (LKS) warns the driver and, if no action is taken, automatically takes steps to ensure the vehicle stays in its lane. Left to its own devices it wanders between the left and right lane limits.
- 3. Lane Centering Assist (LCA) proactively keeps the vehicle in the center of the lane

Types 2 and 3 differ mainly in software, not hardware

Lane Departure Warning Systems

All three types of systems rely on visible lane markings.

They typically cannot decipher faded, missing, or incorrect lane markings.

Markings covered in snow, or old lane markings that are still visible, can hinder the ability of the system.

15m

Collision Avoidance Systems

9m

A collision avoidance system uses radar, lidar, ultrasound or image recognition to detect an imminent danger (e.g. another car, pedestrians, deer) and take action autonomously by braking without any driver input.

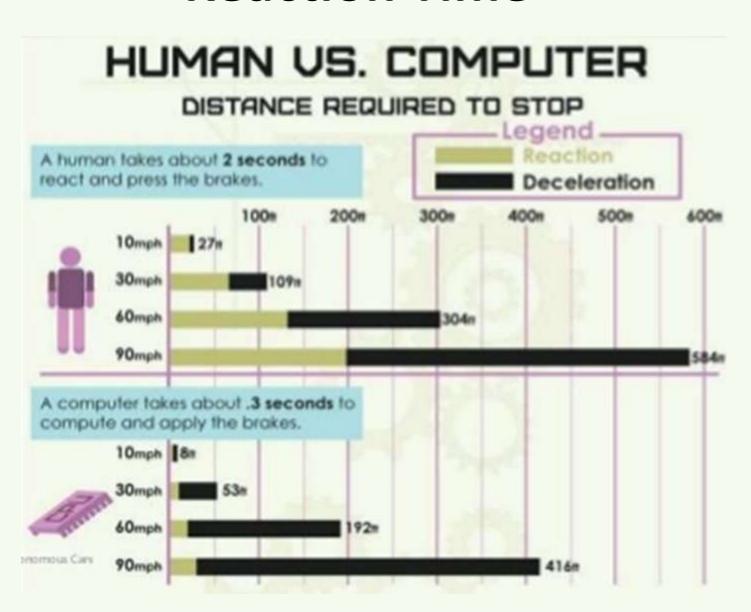
15m

Collision Avoidance Systems

9m

Cars with collision avoidance may also be equipped with adaptive cruise control, and use the same forward-looking sensors.

Reaction Time



The U.S. National Highway Traffic Safety Administration (NHTSA) is studying whether to mandate Lane Departure Warning systems and Frontal Collision Avoidance systems on automobiles.

Semi-Autonomous Cars

Some manufactures including Tesla,
Mercedes, Audi, Volvo, Infiniti and Cadillac
combine Adaptive Cruise Control with
Lane Centering Assist and Collision
Avoidance to make the vehicle semiautonomous.

Semi-Autonomous Cars

These vehicles still require the driver to maintain control and responsibility for the vehicle while using these systems, especially because of the limitations associated with the *Lane Centering Assist* feature.

Blind Spot Monitoring

The blind spot monitor detects other vehicles located to the driver's side and rear. Warnings can be visual, audible or vibrating

Blind Spot Monitoring

Some cars (e.g. Tesla) integrate the blind spot monitor with their "Autopilot" system for automatic lane changes.

When the turn signal is activated the car checks to the side and back, and if it is clear will make the lane change without the driver even having to touch the steering wheel.



Warns you if you're about to back out of your parking spot into traffic

Some systems apply the brakes if you don't

Self-Parking

Automatic parking (self-parking) moves a vehicle from a traffic lane into a parking spot to perform parallel, perpendicular or angle parking.

In some systems the driver doesn't even have to be in the car.

Hyundai - The Empty Car Convoy Video www.youtube.com/watch?v=mjhXE7DmnUs

Making the Empty Car Convoy Video www.youtube.com/watch?v=bQYXrRSMsA4



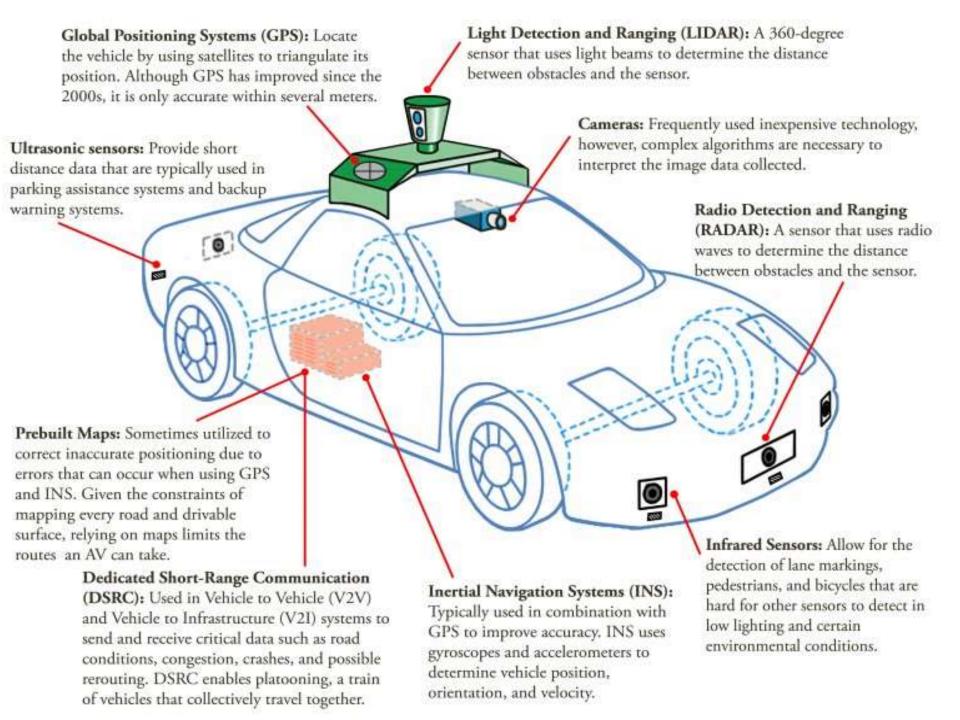
Lexus Lane Valet Video – A Bit of Humor

www.youtube.com/watch?v=Tzqio8ig6Gk

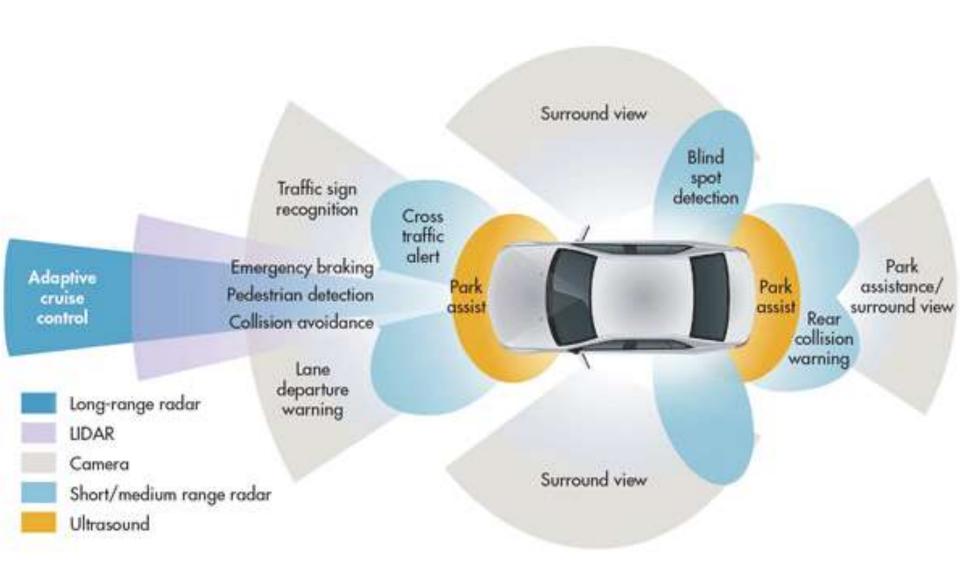


Please Note: This system doesn't really exist.



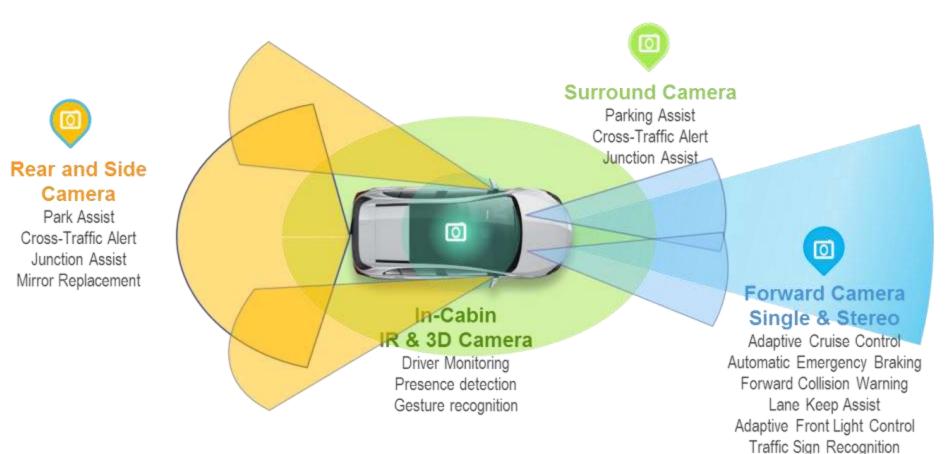


Autonomous Vehicle Control Systems



Autonomous Vehicle Camera Systems

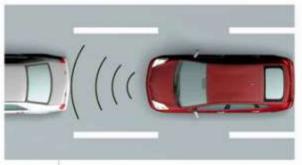
1510N TOMORROW



Unlike LiDAR and RADAR, most automotive cameras are passive systems.

Radar

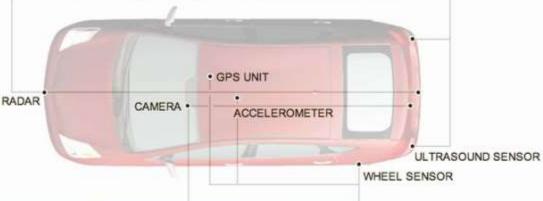
Used for adaptive cruise control. Reflected microwaves can identify location and speed — but not always type — of nearby vehicles.

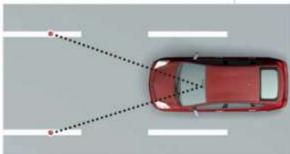


Ultrasound

Used for assisted parking. Reflected sound waves detect distance to nearby objects. Some cars use short-range radar instead.







Cameras

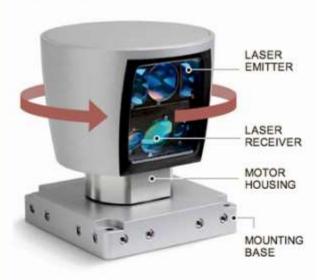
Used for lane-keeping and back-up assistance. Image-processing software can detect lane stripes, signs, stop lights, road signs and other objects.

Navigation Aids

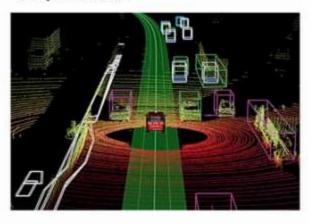
Global positioning system unit determines car's position. Accelerom- eters and wheel sensors help with naviga- tion when satellite signals are blocked.

LIDAR

Google's autonomous vehicle project uses a spinning range-finding unit, called lidar, on top of the car. It has 64 lasers and receivers.

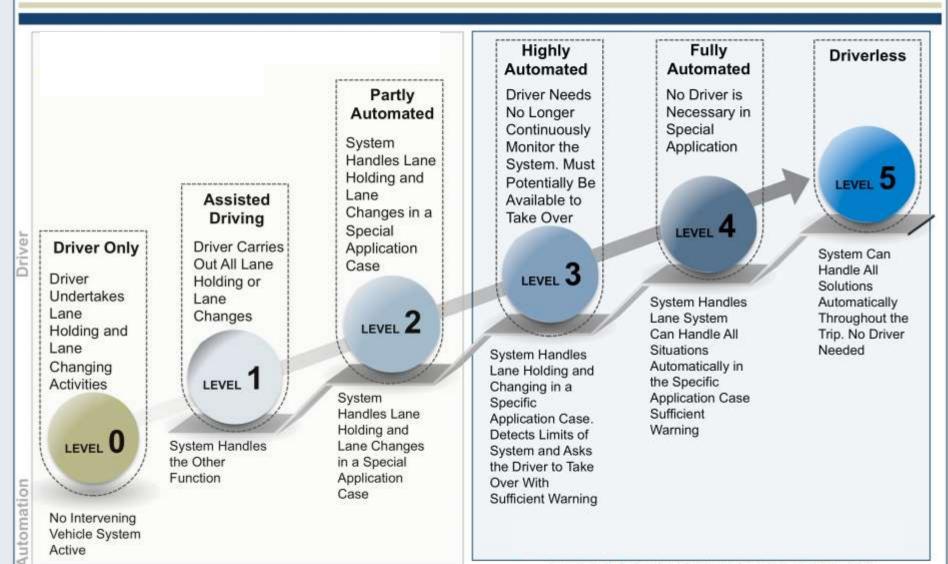


The device creates a detailed map of the car's surroundings as it moves. Software adds information from other sensors and compares the map with existing maps, alerting the system to any differences.





Roadmap to Automation - Driver Driven to Driverless Vehicles



Source: Frost & Sullivan; VDA Automotive SYS Konferenz 2014

The 5 levels of driving automation

For on-road vehicles





Steering and Monitoring Fallback when **Automated** acceleration/ automation of driving system is in deceleration fails environment control N/A NO 0 **AUTOMATION** monitors the road Human driver SOME DRIVER DRIVING **ASSISTANCE** MODES SOME PARTIAL DRIVING AUTOMATION MODES SOME CONDITIONAL DRIVING Automated driving system **AUTOMATION** MODES monitors the road SOME HIGH DRIVING AUTOMATION MODES **FULL** 5 AUTOMATION

Source: SAE International



Levels of Driving Automation

In SAE's autonomy level definitions, "driving mode" means "a type of driving scenario with characteristic dynamic driving task requirements (e.g., expressway merging, high speed cruising, low speed traffic jam, closed-campus operations, etc.)"

- Level 0: Automated system issues warnings but has no vehicle control.
- Level 1 ("hands on"): Driver and automated system shares control over the vehicle. An example would be
 Adaptive Cruise Control (ACC) where the driver controls steering and the automated system controls
 speed. Using Parking Assistance, steering is automated while speed is manual. The driver must be ready to
 retake full control at any time. Lane Keeping Assistance (LKA) Type II is a further example of level 1 self
 driving.
- Level 2 ("hands off"): The automated system takes full control of the vehicle (accelerating, braking, and steering). The driver must monitor the driving and be prepared to immediately intervene at any time if the automated system fails to respond properly. The shorthand "hands off" is not meant to be taken literally. In fact, contact between hand and wheel is often mandatory during SAE 2 driving, to confirm that the driver is ready to intervene.
- Level 3 ("eyes off"): The driver can safely turn their attention away from the driving tasks, e.g. the driver can text or watch a movie. The vehicle will handle situations that call for an immediate response, like emergency braking. The driver must still be prepared to intervene within some limited time, specified by the manufacturer, when called upon by the vehicle to do so. In 2017 the Audi A8 Luxury Sedan was the first commercial car to claim to be able to do level 3 self driving. The car has a so called Traffic Jam Pilot. When activated by the human driver the car takes full control of all aspects of driving in slow-moving traffic at up to 60 kilometers per hour. The function only works on highways with a physical barrier separating oncoming traffic.
- Level 4 ("mind off"): As level 3, but no driver attention is ever required for safety, i.e. the driver may safely go to sleep or leave the driver's seat. Self driving is supported only in limited areas (geofenced) or under special circumstances, like traffic jams. Outside of these areas or circumstances, the vehicle must be able to safely abort the trip, i.e. park the car, if the driver does not retake control.
- Level 5 ("steering wheel optional"): No human intervention is required. An example would be a robotic taxi.



- Cadillac spent over three years LiDar mapping over 336,000 kilometers of roadways in the U.S. and Canada*.
- These LiDar scans provide inch-perfect views of the roads that the car's computer processes and uses in conjunction with the real-time sensors to read the road and pilot the car.
- They're constantly re-driving and updating the scans to account for construction work, and road re-routing.

^{* -} In Canada 80,000 kilometers have been mapped



While most systems are reactive, Cadillac's system is predictive.

Like other systems, it uses several sensors to view the world around it, but it knows when construction zones or tight turns are coming up and will slow you down if necessary and will resume full speed afterwards.



The Super Cruise function can only be activated on limited access highways (i.e. no traffic lights, no pedestrians, few complex situations).



The car uses a small camera mounted on the steering column to track when your eyes are on the road and when they're wandering.



Depending on the speed you're travelling, you're 'allowed' to look away for between 4 and 11 seconds.

The faster you go, the shorter you can look away from the road.

Cadillac Super Cruise Hands-Free Driving Assist – HD Mapping



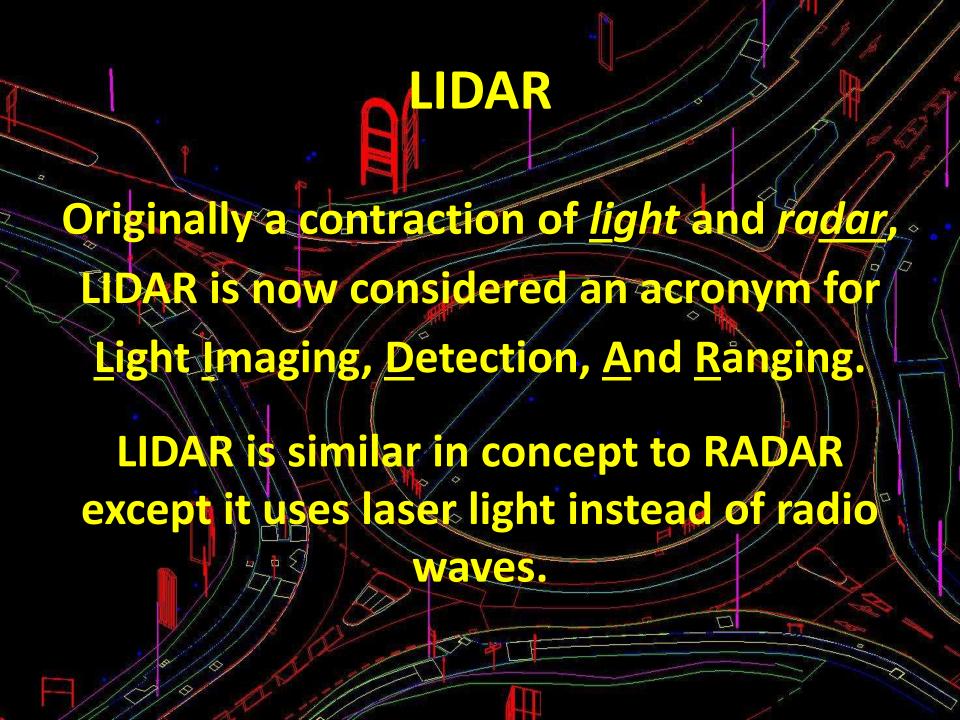
The high resolution LiDar mapping and the Super Cruise technology will be available in other General Motors vehicles after Cadillac buyers are used as guinea pigs to iron out the real-world bugs.

Cadillac Super Cruise Hands-Free Driving Assist – HD Mapping



In order to cover the costs of expanding the high definition mapping outside of the freeway systems, a mapping service will need to be available to the entire automotive industry.

Whether this is done by GM, Google or some other entity needs to be seen.



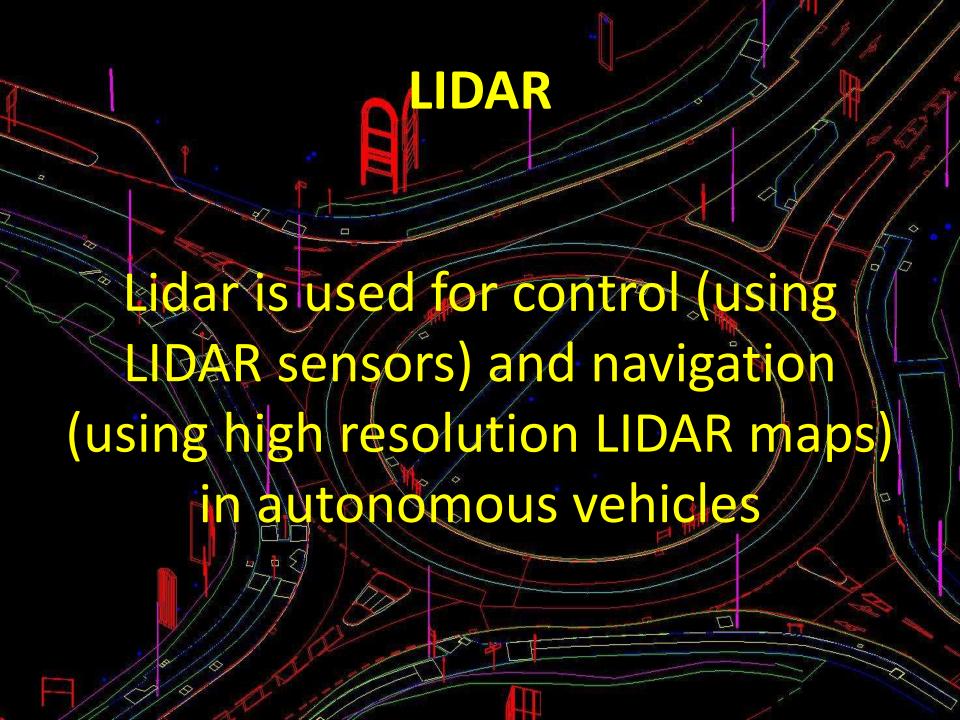


Lidar is commonly used for highresolution mapping, with applications in:

- geodesy,
- geomatics,
- archaeology,
- geography,
- geology,
- geomorphology,
- seismology,
- forestry and agriculture
- atmospheric

physics,

- laser guidance,
- airborne laser swath mapping (ALSM),
- laser altimetry,
- AUTONOMOUSVEHICLES



QNX

QNX makes Unix-like real-time faulttolerant multitasking operating systems for embedded systems

QNX operating systems and other QNX software can already be found in more than 60 million cars around the world.

QNX is based in Ottawa

Automotive Leadership



















































DENSO





































Mercedes-Benz











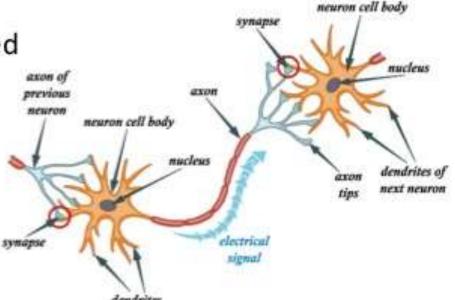


Software

Software for autonomous cars uses neural network computing systems that mimic the human brain and can learn to do tasks by considering examples.

Why Neural Networks?

 The human brain can be considered to be one of the best processors. (Estimated to contain ~10¹¹ neurons.)





 If we can copy this design, maybe we can solve the "hard for a computer – easy for humans" problems.



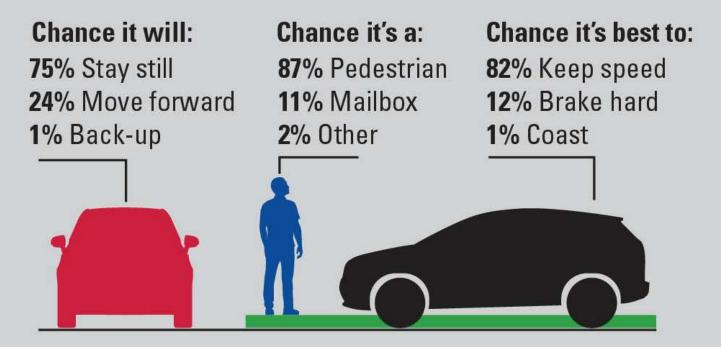
- · Speech recognition
- Facial identification
- · Reading emotions
- Recognizing images
- Sentiment analysis
- · Driving a vehicle
- Disease diagnosis



Neural Networks

Software based on our brain's neural network. Decisions are not absolute, but are assigned a probability.





Autonomous Driving Example: A car is able to weigh the probability a pedestrian is about to cross the street or decide what's best to do: maintain speed, stop or coast.

Artificial Intelligence

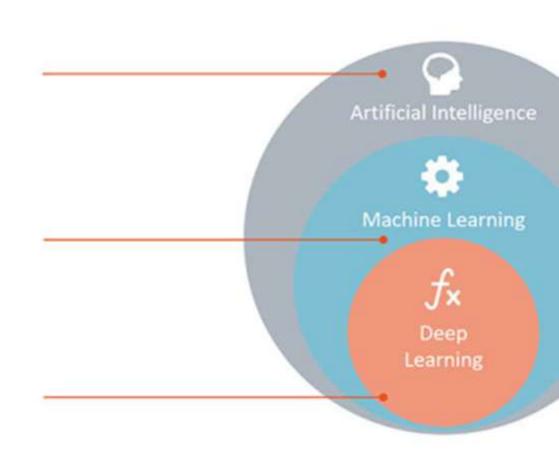
Any technique which enables computers to mimic human behavior.

Machine Learning

Subset of AI techniques which use statistical methods to enable machines to improve with experiences.

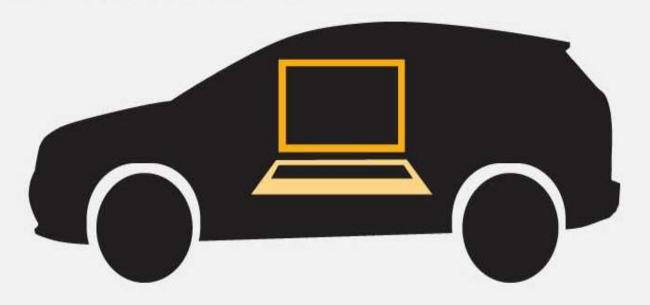
Deep Learning

Subset of ML which make the computation of multi-layer neural networks feasible.



Artificial Intelligence (AI)

The idea that a machine can learn, think and behave like a human.



Autonomous Driving Example: A car programmed to react like a human driver.

Machine Learning

Lots of data is gathered and analyzed to learn how to behave like a human.

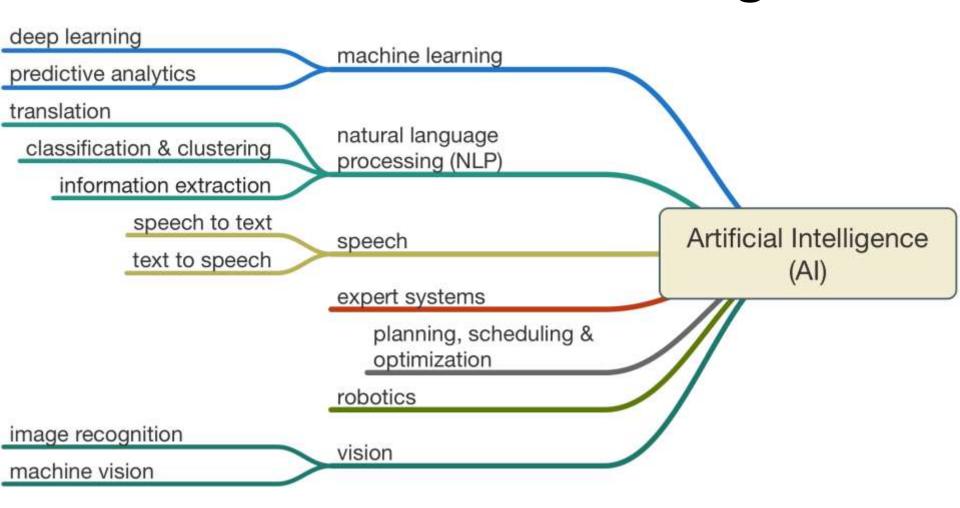


Autonomous Driving Example: A car with a high-powered processor that gathers data, allowing it to improve its driving over time.

DEEP LEARNING Train: **Errors** Deploy:

Deep learning is based on learning data representations. Learning can be supervised, semi-supervised or unsupervised.

Branches of Artificial Intelligence



Artificial Intelligence

Newer Artificial Intelligence systems can teach themselves to drive by 'watching' a human do it.

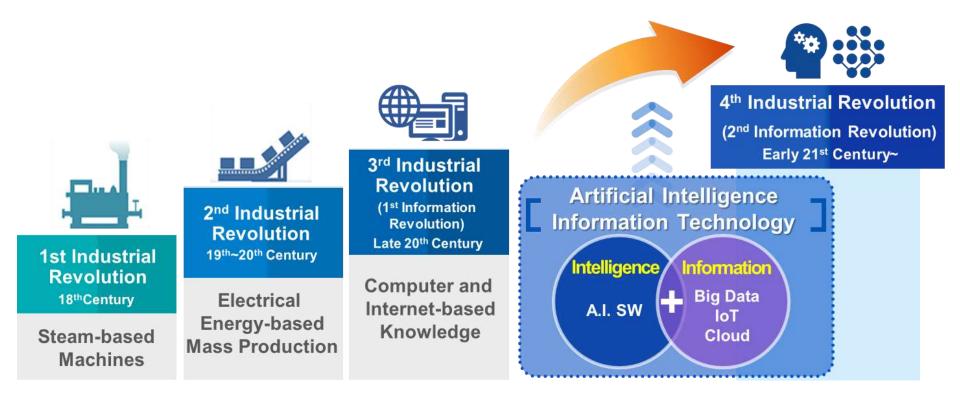
The developers don't fully understand how the car makes its decisions!!!

Artificial Intelligence

A medical Artificial Intelligence system was programmed with a database of *PHYSICAL* illnesses and their symptoms and treatments, and learned the specifics by digesting hundreds of thousands of detailed patient records. It soon started diagnosing *MENTAL* illnesses and *PSYCHIATRIC* problems like schizophrenia even though these were not part of its programming or design.

The developers don't understand how the system figured out how to do this!!!

The 4th Industrial Revolution



The 2nd Information Revolution

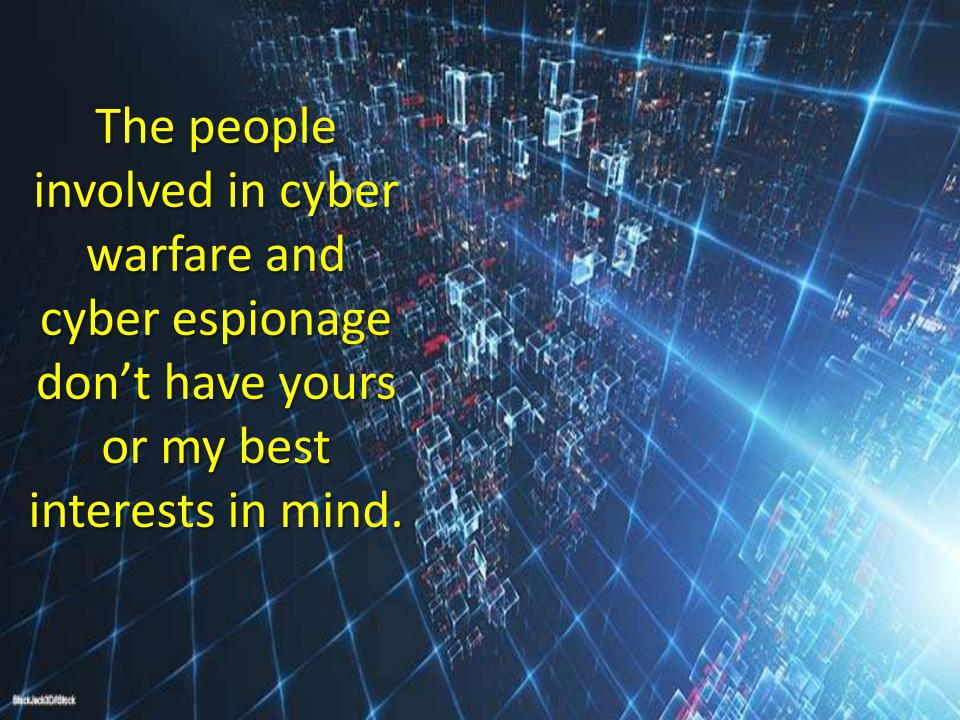


Computers will overtake humans with AI within the next 100 years. When that happens, we need to make sure the computers have goals aligned with ours.

--STEPHEN HAWKING

I think Stephen is off a little on his prediction. We're likely looking at only 10 to 20 years.

The United States, China, Russia, Britain and other countries are already heavily involved in cyber warfare, and cyber espionage, and they all see Artificial Intelligence as the wave of the future





In the Terminator movies, a global defense network based on Artificial Intelligence called SKYNET becomes selfaware. When its human creators try to de-activate it, SKYNET decides it must kill all humans to protect itself.







by Gelly Images By Gelly Images Ing Str : SArray

Autonomous vehicle software can handle most normal driving reasonably well, but has a hard time with:

Recognizing the edges of pavement and sidewalks



Autonomous vehicle software can handle most normal driving reasonably well, but has a hard time with:

Tring | Tring** | T

- Recognizing the edges of pavement and sidewalks
- Exceptions to the norm like:
 - car accidents,
 - emergency vehicles
 - construction
 - bad weather
 - animals (especially kangaroos*)
 - abnormal pedestrian behavior



* - Engineers in Australia are having difficulty getting systems that can detect other animals to detect kangaroos.

Autonomous vehicle software can handle most normal driving reasonably well, but has a hard time with:

- Recognizing the edges of pavement and sidewalks
- Exceptions to the norm like: tex
 - car accidents, av bez powt (
 - emergency vehicles
 - construction
 - bad weather
 - animals (especially kangaroos)
 - abnormal pedestrian behavior
- Understanding gestures and non-verbal cues by police, pedestrians and other drivers



by Gelly Images by Gelly Images

Ing str : sArray

Level Order (Call

These issues pose difficulties in collecting a large enough sample of real-world data with which to train self-driving software

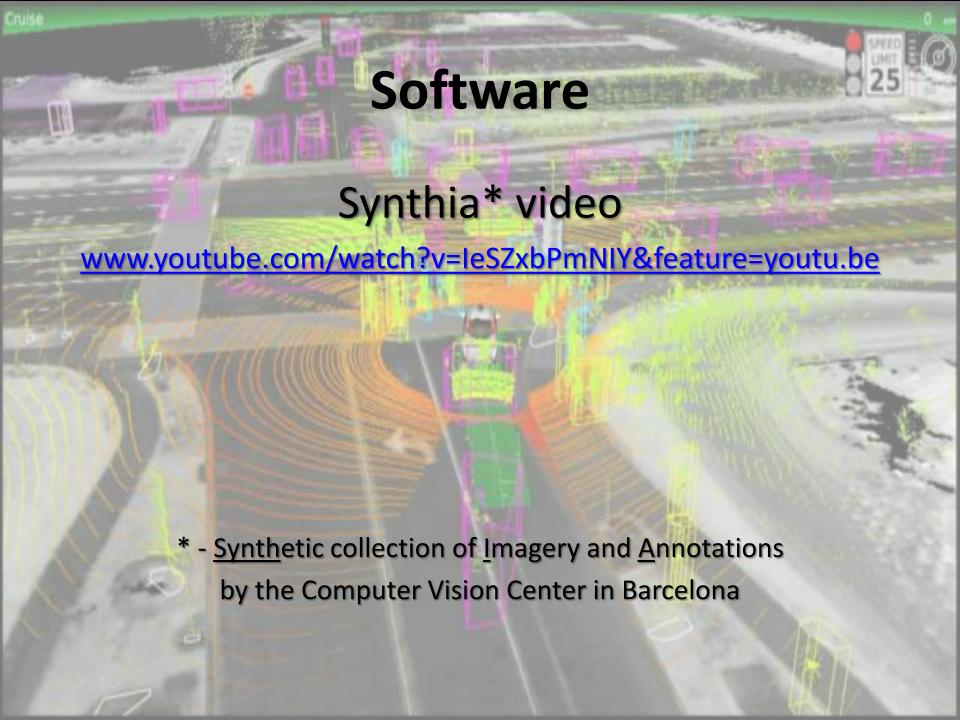
avgence() { for (var a for (var a

Currently the images used to train the neural networks must be annotated manually. Someone needs to painstakingly go through each picture and label different elements on a pixel by pixel level, separating drivable road from sidewalk, or a pedestrian from a road sign.



New computer simulators such as Synthia* can correctly annotate images automatically and teach driving Als how to behave even in the most unusual situations including complex weather systems with rain, snow, and seasons

* - <u>Synthetic</u> collection of <u>Imagery and Annotations</u> by the Computer Vision Center in Barcelona



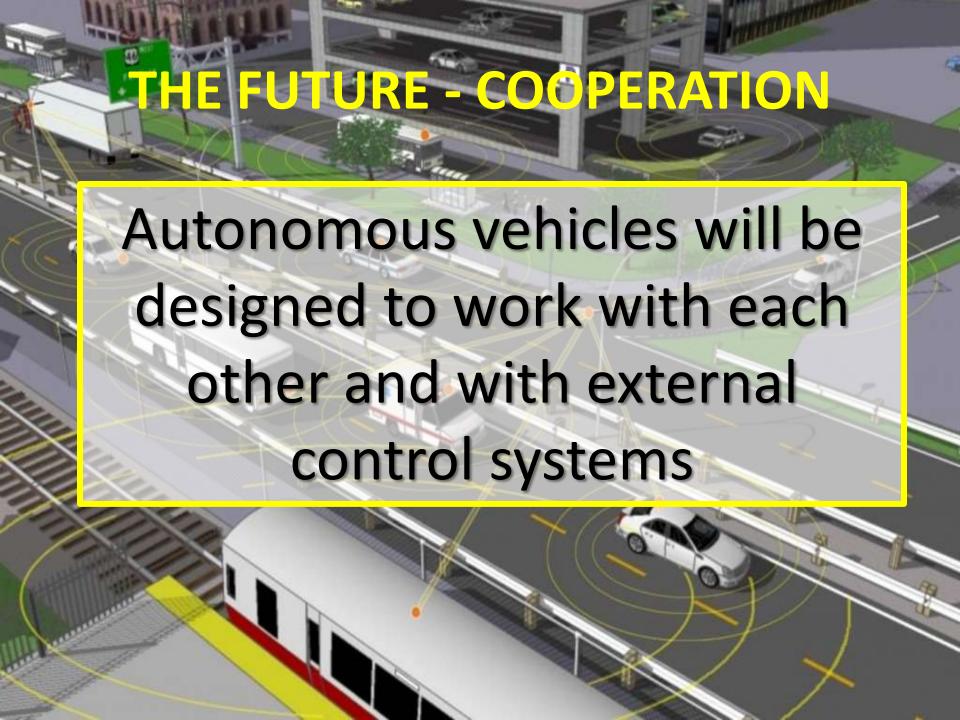
Winter Weather Testing

Ford is the first automaker to test fully autonomous vehicles in winter weather, including snow - a major step toward fully autonomous driving

Ford's fully autonomous vehicle strategy uses high-resolution 3D mapping and LiDAR for localization to facilitate driving when road markings are not visible







By communicating with each other, and with intelligent infrastructure, autonomous cars will improve traffic flow.

Current road infrastructure will need changes and improvements for autonomous cars to function optimally.

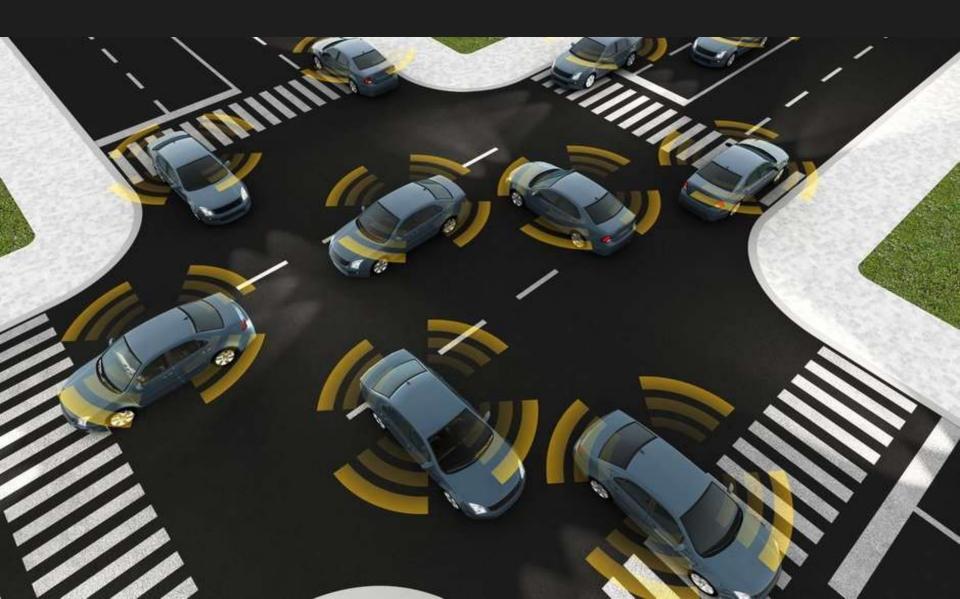
The much more efficient use of existing road capacity will seriously reduce the need to expand existing roads and build new ones.

This cost avoidance will allow governments to pay for active infrastructure systems.

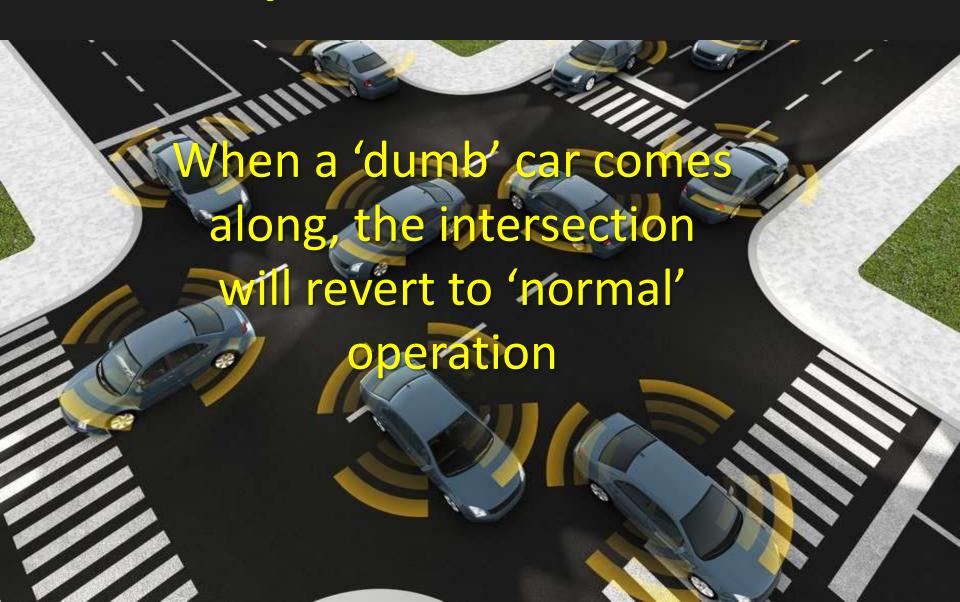
Future cooperative infrastructure can be installed on an intersection by intersection basis over time, and temporary infrastructure can be used for construction zones or special events.

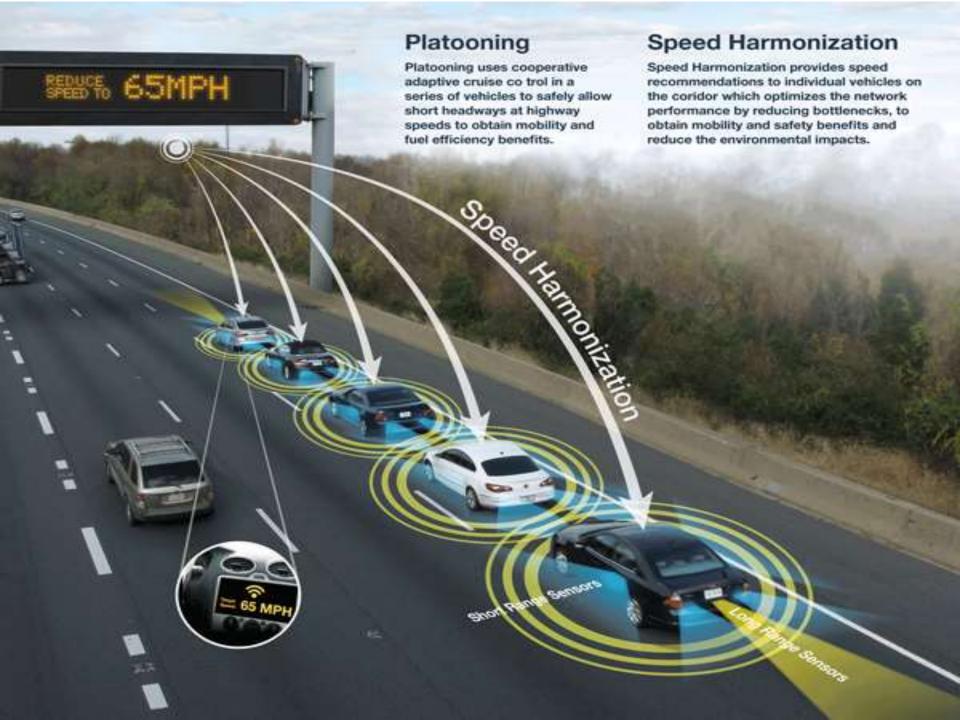
The controllers at a given intersection can network and cooperate with controllers at adjacent intersections, but don't need to be controlled from a central computer.

Cooperative Intersections

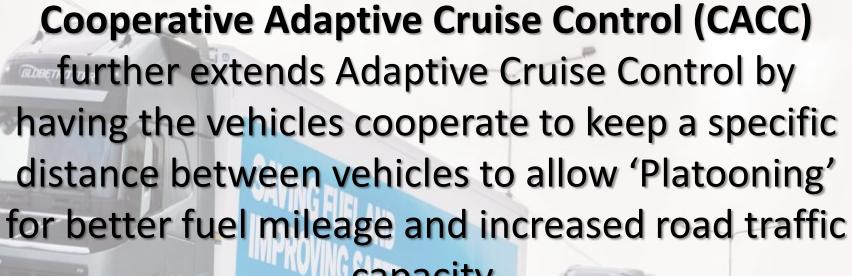


Cooperative Intersections





Cooperative Adaptive Cruise Control (CACC)





50-80+% Aero Drag Reduction

Only the first and last cars need experience large

Air resistance

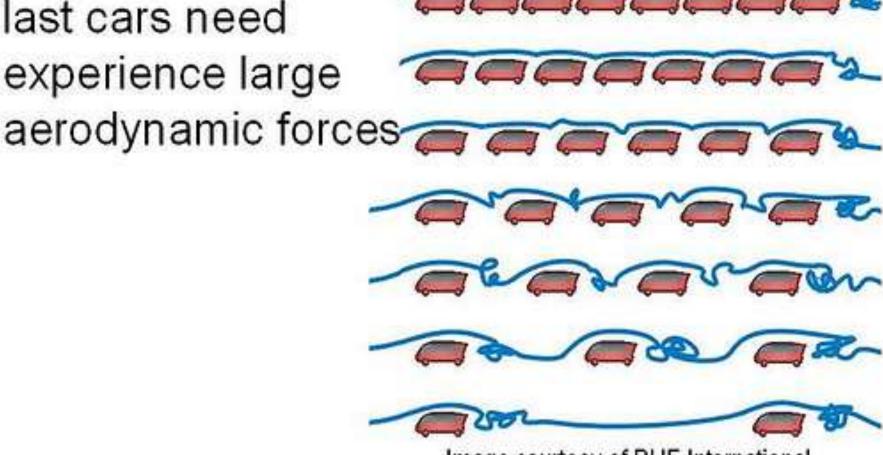
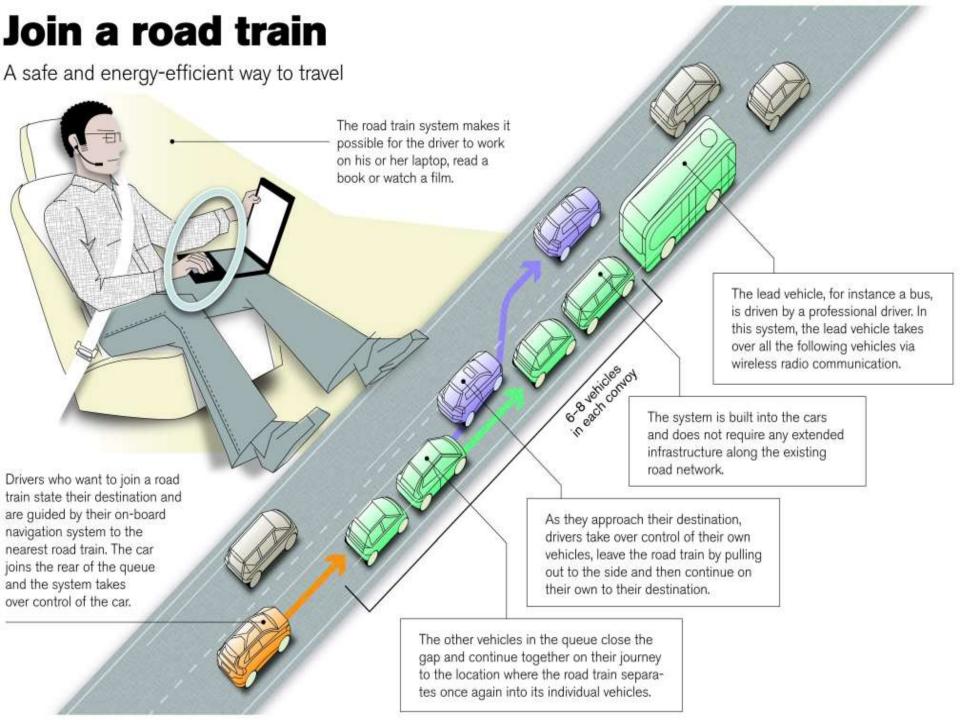


Image courtesy of RUF International

Smart Platooning

By adding autonomous steering to Platooning:

- The lead vehicle (car or truck) can guide the platoon around accidents or through construction zones
- Smart vehicles with artificial intelligence could automatically join and leave platoons.



Cooperative Driving Systems

Several companies have demonstrated cooperative driving systems among their own vehicles using their own proprietary technologies.

Companies are working on the standards, protocols and technology required for universal cooperative driving systems.

- The difference in speed between the slower vehicles on the road and the faster vehicles is known as "speed variance".
- Wide speed variances are more dangerous than actual speeding as faster vehicles take risks to overtake and pass slower vehicles
- Platooning can enforce 'speed harmonization', allowing safer high speeds

Roads have a 'natural' speed. Under normal traffic conditions in clear weather, 70% to 80% of the traffic will drive the natural speed of the road regardless of speed limits

EXCEPT

Some drivers who would otherwise flow with surrounding traffic will <u>NOT</u> exceed the speed limit even if it is too low.



Even without autonomous vehicles, in many places speed variance can be reduced and the road made 20% to 50% SAFER by RAISING the speed limit.

In reaction to the energy crisis of 1973, in the US a national maximum speed limit of 55 mph (about 90 km/h) was imposed, and in Canada expressway and highway speed limits were dropped by 20 km/h in order to reduce gas usage.



Safety experts claimed the reduction in accidents and fatalities proved that "speed kills".

In reality, the reduction in accidents and fatalities was the result of people not driving nearly as much because of gas shortages and high prices.



Once the energy crisis was over, accidents and fatalities rose to ABOVE pre-crisis levels as most drivers ignored the lower speed limits but some drivers stubbornly refused to exceed those limits.

In the 1990's thru the 2010's as speed limits in the US were raised, speed variance was reduced and accidents and fatalities on the affected roads were reduced by 20% to 50%.



In Canada we've kept the lower speed limits and continue to accept the increased accidents and fatalities caused by speed variance because safety zealots and environmentalists are opposed to raising the limits and saving lives.

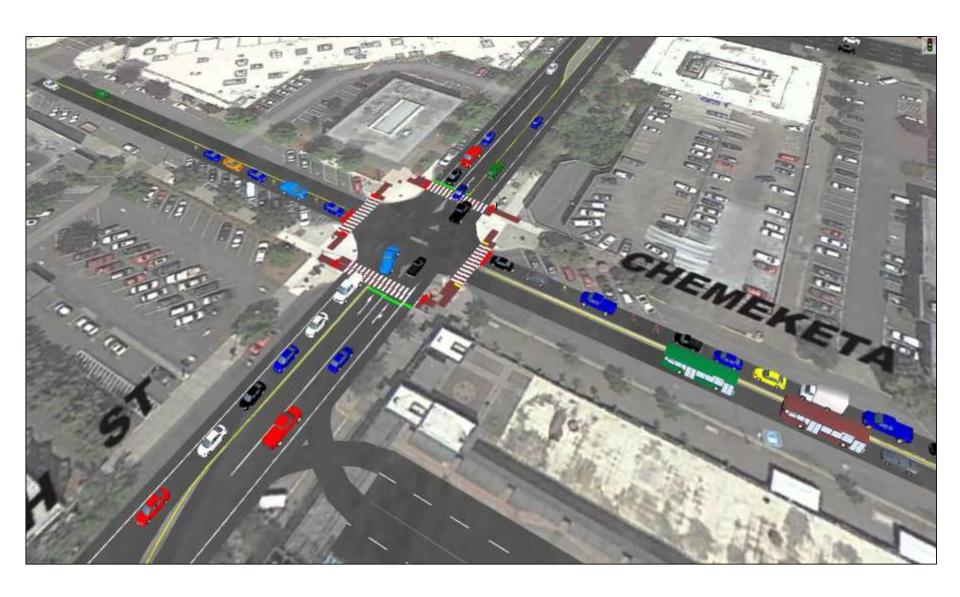


Traffic Density

- Currently maximum freeway capacity is about
 2,200 passenger vehicles per hour per lane.
- Autonomous cars could increase capacity by 273% (~8,200 cars per hour per lane).
- With 100% connected vehicles using vehicleto-vehicle communication, capacity could reach 12,000 passenger vehicles per hour (up 445% from 2,200 pc/h per lane)

Based on data from traffic simulators

Traffic Simulation Software



Traffic Simulation Software

- Experts have identified over 25 different driving styles and many sub-styles, and the percentages of the driving population each style represents.
- They have also identified the different vehicle types and driver styles likely to be driving each type of vehicle.
- Using this information they are able to do very accurate traffic simulations to test different traffic situations, different road designs, etc.



Traffic Density – The UP Side

Traffic flow would be more efficient and congestion decreased with autonomous vehicles

Traffic Density – The DOWN Side

Possible increased traffic congestion as people have their cars 'wander around' or 'go-home' to avoid paying parking during the work day

Traffic Density – The DOWN Side

Because the technology would increase the ease of driving and decrease the cost of driving, congestion might increase, rather than decrease, as people forego rapid transit

Traffic Density - The DOWN Side

There is a risk of increased suburbanization as travel becomes less costly and time-consuming.

Transportation-as-a-Service (TaaS)*
describes a shift away from personally
owned vehicles and towards mobility
solutions that are consumed as a service.

* - also known as Mobility-as-a-Service (MaaS)

This shift is fueled by new mobility service providers such as:

- -ride-sharing and e-hailing services
- -car-sharing services
- -on-demand "pop-up" bus services

TaaS is motivated by the economic benefit of using on-demand car services versus owning a personal car.

These services are widely expected to become significantly more affordable and popular when the cars can drive autonomously.

By reducing the labor and other costs of mobility as a service, autonomous cars could reduce the number of cars that are individually owned, replaced by taxi/pooling and other car sharing services.

Without drivers, who is going to clean the puke and the garbage out of TaaS cars



TaaS is likely to appeal much more to people living in the central core of cities than to suburban and rural dwellers

95%

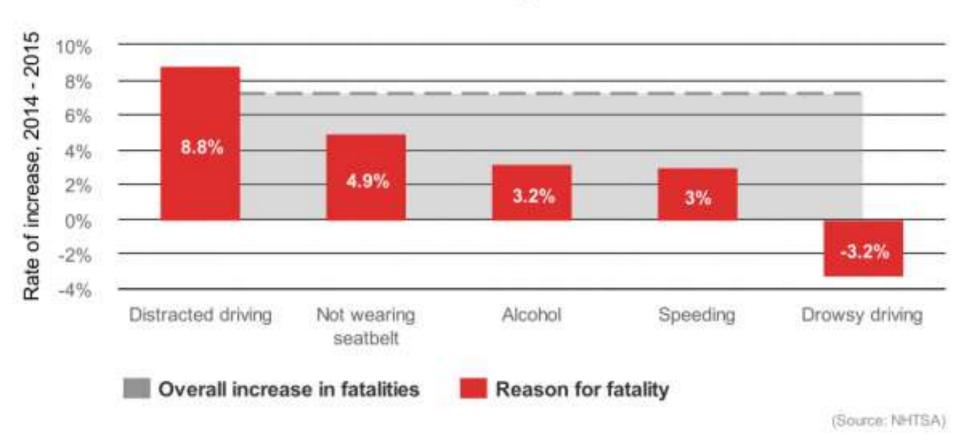
of road accidents caused due to human error

8th

leading cause of death globally: road accidents

Human Error

A sharp uptick in fatal car crashes due to human behavior was led by an increase in the rate of distracted driving.



Widespread use of autonomous vehicles could:

- eliminate 90% to 95% of all auto accidents in the United States,
- prevent up to US\$190 billion in damages and health-costs annually and
- save thousands of lives.

McKinsey & Company

Introducing autonomous vehicles **sooner** rather than **later**, even before they are perfected, could save thousands of lives each year.

"Our work suggests that it is sensible to allow autonomous vehicles on America's roads when they are judged to be just moderately safer than having a person behind the wheel. Waiting longer will kill thousands of people unnecessarily." *

After each crash, the entire fleet would have its software adjusted, quickly perfecting the safety of autonomous vehicles. The complication is that crashes would continue to happen for a while before tapering off.

^{* -} Nidhi Kalra, RAND Corporation, a California-based think-tank



Needless to say the idea that preventing 10,000 human error fatalities by having 7,500 computer error fatalities is somewhat controversial

Humans are the weakest link in semi-autonomous vehicles such as Tesla's Autopilot system.

"Maybe these intermediate levels [of automation] are not a viable consumer product. They go a little too far in encouraging drivers to check out and yet they aren't ready to take control." *

* - Richard Wallace, the director of the Transportation Systems Analysis group within the Center for Automotive Research

So some safety experts want to introduce autonomous cars ASAP to save lives.

And other safety experts want autonomous cars withheld until they are fully perfected with virtually no chance an autonomous car will make a mistake and kill someone.

The eventual solution is likely to be somewhere between these two extremes.

There has been considerable news coverage of the Tesla accident where the driver was killed while driving using the Tesla Autopilot.

On the same day the usual 100 or so people were killed in car accidents and hundreds more were injured, and nothing was said.

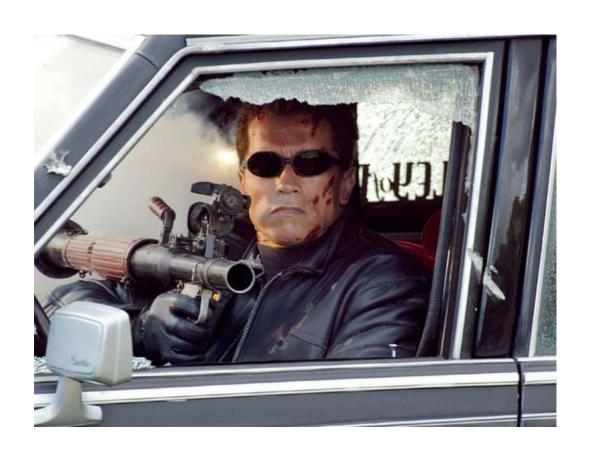
In real world testing the accident rates involving driverless cars are twice as high as for regular cars!!!



However the driverless cars weren't at fault - they are typically hit from behind by inattentive or aggressive humans unaccustomed to self-driving motorists being such sticklers for the road rules.

Google has started to program its cars differently to behave in more familiar, human ways.

No distracted drivers, no road rage



Safety

No drunk or stoned drivers

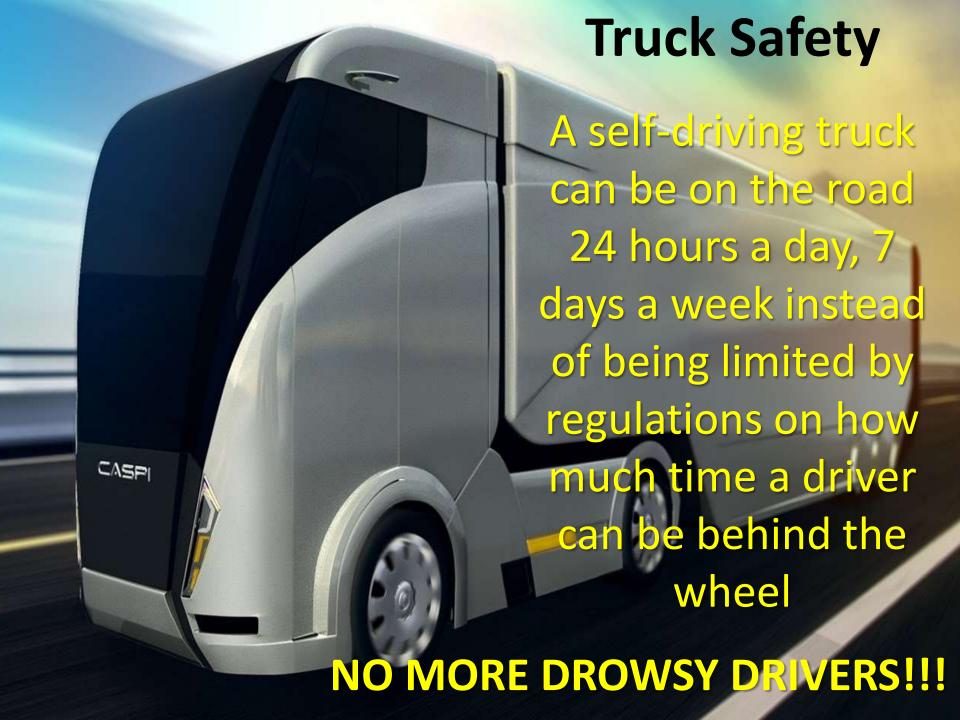


Truck Safety

There have been several major accidents as a result of distracted, inattentive truck drivers piling into the back of stopped traffic.



Some of the results have been disastrous!





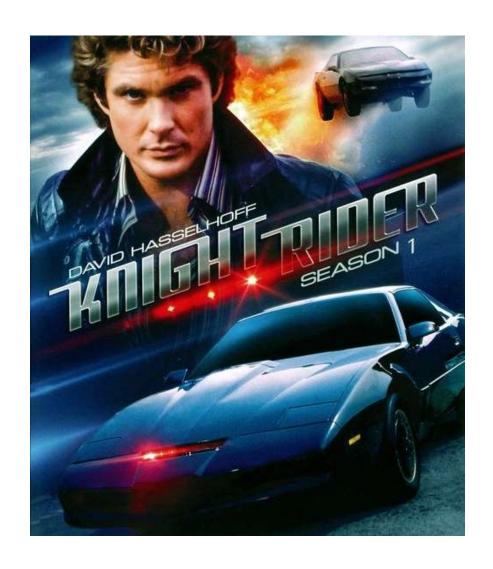
Truck Safety

One of the advantages of autonomous trucks is that, unlike some people, autonomous vehicles won't operate when conditions are more hazardous than they can handle.

But who decides what they can handle?
The truck owner? The truck
manufacturer?

Your Car As Your Friend

Thirty-five years ago the TV series Knight Rider envisioned an artificially intelligent car that developed a friendly rapport with its driver. That 1982 Pontiac Trans Am dutifully served as Michael Knight's crime-fighting partner, monitored his health through sensors in the seat and even used voice analysis to respond to the sarcasm in Knight's quips.



Your Car As Your Friend

- Honda, Toyota, Mercedes and several other companies are planning to make AI standard in all the vehicles they produce.
- The systems would analyze and respond to data the vehicle collects about driver and passenger preferences and behavior.
- They would be an automotive version of Amazon Alexa, Apple Siri, Microsoft Cortana, Google Assistant and IBM Watson but on steroids.

The mobility of the young, the elderly, and the disabled will be increased.



Vehicle occupants could spend travel time engaged in other activities, so the costs of travel time and congestion are reduced.

- Texting
- Reading
- Napping
- Sex?

Fuel efficiency can be increased



Because such vehicles won't need nearby urban parking, space used for parking could be repurposed.







Economic & Social Implications

Occupations based on driving such as:

- Truck driving
- Taxi and Uber
- Pizza and other deliveries will become obsolete.

Issues on getting the goods from the vehicle into the building have yet to be fully worked out.

Amazon is experimenting with drones.

Economic & Social Implications

Other occupations and economies based on:

- public transit
- crash repair
- automobile insurance
- -etc.

might suffer as the technology makes certain aspects of these occupations obsolete.

Autonomous Vehicles will Affect Many Industries

Based on Accenture's global research, we have identified the seven sectors that will be most disrupted by the autonomous vehicle era.





Economic & Social Implications

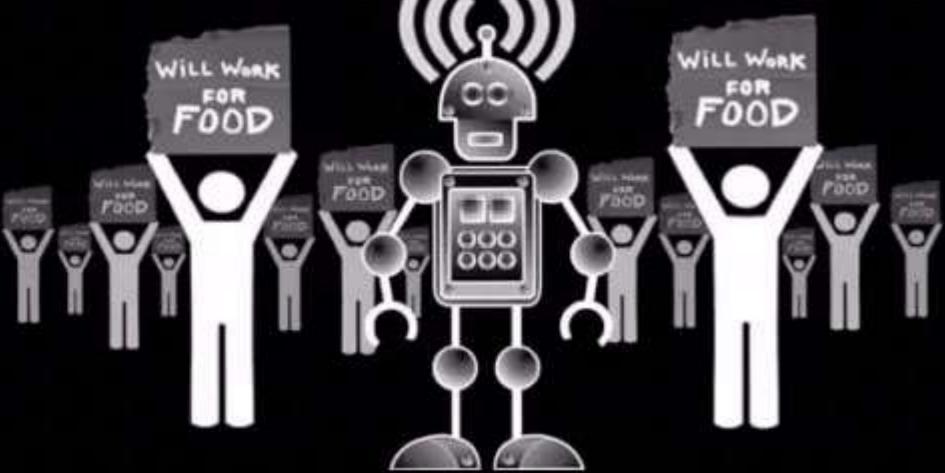
Prognosticators say other occupations such as artificial intelligence programming are expected to increase

This is likely to be short term as the systems learn to program themselves

Economic & Social Implications

Sociologists expect widespread use of autonomous vehicles will be a major contributor to the current increase in the 'Gig' economy and the 'Minimum Wage/Part Time' economy, and a big decrease in the Middle Class

WILL WORK FREE



Unknown Economic & Social Implications



Utopia or Dystopia?

Some of the benefits of autonomous vehicles might be lessened by major economic displacement



Dubbed "the new oil," data is fast becoming one of the most valuable resources on Earth

BIG DATA — YOUR DATA

THE COMING FLOOD OF DATA IN AUTONOMOUS VEHICLES

RADAR ~10-100 KB PER SECOND

SONAR ~10-100 KB Per second

GPS ~50KB PER SECOND

CAMERAS ~20-40 MB
PER SECOND

4.000 GB
PER DAY... EACH DAY

~10-70 MB

The interconnectivity of autonomous existing cars make them just another device that can gather information about you.

- -where you go, how fast you drive
- -voice recording,
- -video recording,
- -preferences in media,
- -behavioral patterns,
- many more streams of information.

In major accidents police confiscate the car's computers to determine how fast the car was going and other information pertinent to the investigation.

Google warned us two years ago that your new smart TV may be listening.

Now your car might be listening too!

In-Car Experiences

Several companies are developing in-car advertising systems aimed mainly at ridesharing, e-hailing and car-sharing vehicles.

Intel announced a collaboration with Warner Bros. to develop "in-cabin, immersive experiences".

In-Car Experiences

General Motors is <u>currently</u> rolling out its Marketplace app which "... allows drivers to browse deals and place orders through an in-dash touchscreen with several major brands such as Starbucks, TGI Friday's, Priceline.com and Dunkin' Donuts".

GM expressly says Marketplace is intended for use while driving.

Is the idea of somebody browsing deals and placing orders while they drive a good idea?

GM is weaseling around distracted driving laws because the laws generally target handheld devices, not those built into the cars.

What about hacking?

Cars could be hijacked or stolen

Cars could be crashed

Cars could be held ransom (vehicular ransomware)

What about terrorists?

Self-driving cars could potentially be loaded with explosives and used as bombs.

Liability

Who should be held liable when an autonomous car causes an accident:

- the car manufacturers?
- —the software engineers that programmed the code?
- -the car owner?

Liability

Manufacturer liability is likely to increase while personal liability is likely to decrease.

If a vehicle and a human share driving responsibility, the insurance issues could become more complicated.

The question arises how autonomous vehicles should be programmed to behave in an emergency situation where either passengers or other traffic participants are endangered.

Does a self-driving car veer off the road to save four pedestrians that walked out in front of it but risk killing its driver?

If a big truck veers in front of it, does the car hit it head on and kill four people in the car or does it veer onto the sidewalk and kill a woman with a baby stroller?

There are two main considerations that need to be addressed:

- First, what moral basis would be used by an autonomous vehicle to make decisions?
- Second, how could those be translated into software code?

Some suggest the idea that any decision must be made based on maximizing the number of people surviving in a crash.

Others suggest that autonomous vehicles should adapt a mix of multiple theories to be able to respond morally right in the instance of a crash.

But who decides?

Politicians?

Lawyers & Judges?

Car Companies?

The Owner?

In a Toyota Canada-sponsored study at least two-thirds of the 2,662 Canadians who took the survey said that they wanted their self-driving vehicle to "prioritize the safety of vehicle occupants over other road users."

In other words, "kill the other guy first".

Many carmakers admit that the last longterm roadblock to a completely self-driving future are various ethical questions.

"Who dies when" and "Who gets to choose" are questions so uncomfortable that few carmakers are willing to discuss it in anything but the vaguest terms.

Moral Responsibility

These issues likely won't be finally settled until long after autonomous vehicles rule the road.

It will likely be up to the Supreme Courts of the various countries to finally decide.

Policy Implications

Inconsistent national and provincial/state regulation poses a risk — if different jurisdictions have different regulations, it would be difficult for manufacturers to match them all.

Policy Implications

Vehicle owners might not be able to travel outside their jurisdictions of residence.

Various trade agreements are expected to minimize this.

Tesla was the first to launch semi-autonomous cars in numbers

All their cars are electric, not gas



Many companies including Google, Tesla, Ford, Toyota, Honda, Nissan, Mercedes-Benz, Uber, Audi and others are testing self-driving cars (with safety drivers) on public roads.





Uber has launched a self driven car cab service in partnership with Nutonomy in Singapore.



Some Companies Involved

The Building Blocks of Autonomy **AUTONOMOUS SOLUTIONS** B Google nouvo Continental 5 HYURDRI NA MOTORS DVIDIA DIANGAN HONDA PSA PEUGEOT CITIIOEN RENESAS drive.ai **PROCESSING** SENSORS MAPPING SECURITY/SAFETY CONNECTIVITY ALGORITHMS (HITACHI TOMTOM 45 (I) HITACHI 7111 RENESAS RENESAS RENESAS **DVIDIA** Continental 5 DVIDIA BOSCH Peloton NAVINEO) Continental 5 TOSHIBA mapscape C Omn Ssion. Continental 5 DECIMAL Elektrobit MOBIS POINT GREY NO NAS A BOSCH HARMAN (C) cadence Leading Innovation >>> | (COSTALL WIND **dSPACE** ARGUS LG Innotek Panasonic DELPHI -D GeoDigital ARM A MAGNA Elektrobit DEVICES (intel) Increment P intel intel Adias/Works HARMAN FUITSU TEN Visteon QUANERGY " GINX CohdaWireless EXONAV Melexis Mando Corporation E XILINX. videantis ETA5 Neusoft # GNX DENSO ZENRIN AND THE VAL TTTech OSRAM R applanix ETA5 HARMAN NSTRUMENTS Infineon DENSO Neusoft Green Hills **CLUXOFT** ONATCOWN. HARMAN SONY Infineon PEPPERL+FUCHS KPIT (Infineon KPIT Movidius 4 polox Velodune LiDAR VECTOR VECTOR > DEVELOPMENT TOOLS MathWorks SYNOPSYS VECTOR LDRA —ia∪ **CLUXOFT** COSS ON TITIECH dSPACE INTEMPORA ET/\5 HARBRICK

VECTOR

Implementation Timeline

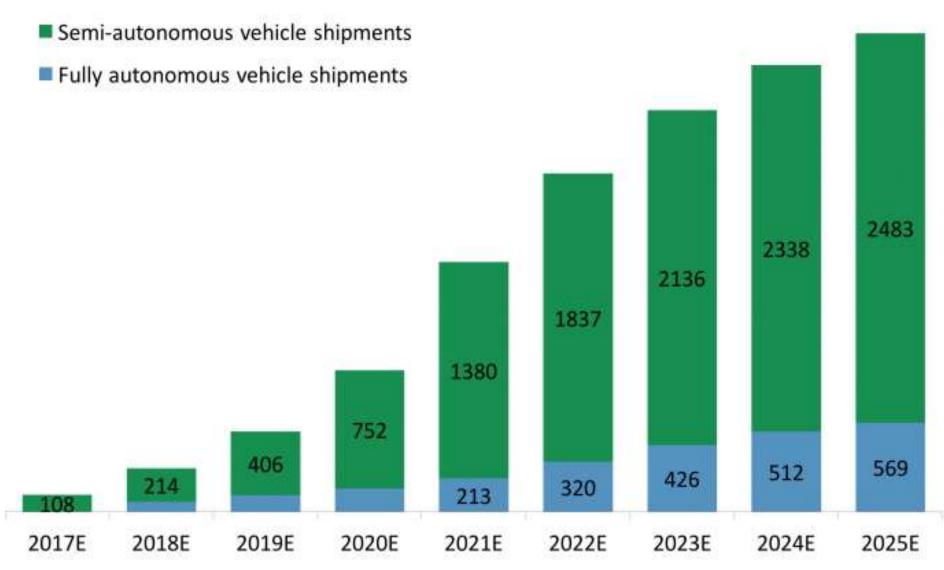
AV deployment timeline

5-10 years	10-20 years	Beyond 20 years
 Controlled, AV-only environments Moderate level of automated driving Low to medium speeds 	 Less restricted environments High level of automated driving Medium to high speeds 	 ▶ Large, connected AV networks, allowing multiple mobility scenarios ▶ On demand mobility and fleet services ▶ Customizable AVs



FORECAST: Semi/Fully Autonomous Car Shipments

US, 2017-2025, Thousands



BI INTELLIGENCE

Source: BI Intelligence Estimates, 2017

Implementation Timeline

Autonomous cars <u>without</u> safety drivers are on the road <u>now</u> in parts of Arizona

Autonomous trucks are expected on the road, at least between cities, within three to five years

Implementation

Once autonomous vehicles reach a critical mass, non-autonomous vehicles will be increasingly restricted or banned from certain areas

In remote and isolated areas human drivers will likely still be required for the foreseeable future



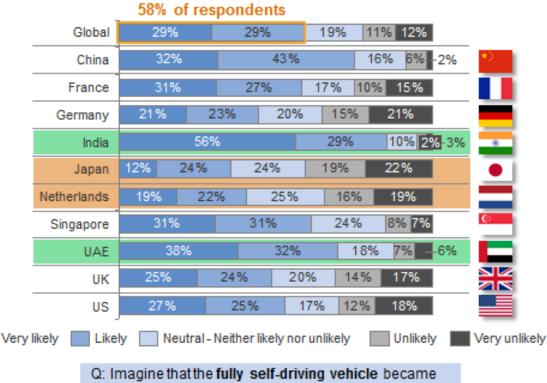
The biggest hurdle to the adoption of autonomous cars is not technical but human.

What if your autonomous car doesn't drive like you do? Say you're one of those people who drives realllly slowly on the highway. How will you react when you're sitting in the front seat of a vehicle that drives faster than you're used to? Or vice versa. Will people be tempted to take control from these vehicles? Can we learn to trust them? If a vehicle requires you to suddenly take wheel for some reason, will you be able to quickly turn your attention away from whatever you were doing while your car was doing the driving for you?

Many consumers are very open to trying a self-driving car

58% say they would take a ride in a fully self-driving car

In % of respondents per country



Q: Imagine that the **fully self-driving vehicle** became available in the market. How likely would you be to consider **taking a ride in it** (for example as a test drive, taxi or rental car)?

n=5,635

Note: This survey was prepared with the support of The Boston Consulting Group Source: World Economic Forum; BCG analysis, consumer survey August 2015 20151124 Press release deck vF.pptx

Despite initial resistance by many people to autonomous cars, their introduction is expected to be similar to the smart phone. At first only techies and geeks bought smart phones and most other people thought they were a waste of money. Now, only a few years later, almost everyone has a smart phone.



Self-driving trucks and delivery vehicles will likely be the first autonomous vehicles on the road in any numbers as the employers opt to save money and get rid of personnel issues



In surveys, acceptance of self-driving technology was greatest with younger respondents, and those with higher incomes and education levels

Other early adopters will likely include those who have driving limitations such as the disabled and seniors

Millennials are expected to be early adopters

Seniors that still have a drivers license are expected to be resistant to self-driving cars

Older Drivers Resist Autonomous Vehicles and Ridesharing Services





Drivers 65+ find ridesharing services and autonomous vehicles unappealing but embrace auto technology when it comes to safe driving.



53% are not interested in ridesharing services because they prefer driving themselves



49% would be uncomforatable riding in a fully autonomous vehicle



57% own a car without safety technology features



51% of drivers are willing to pay more for blind spot detectors, back up cameras (43%) and automated braking (31%)





63% will shop for their next car with active safety technologies

"It's the middle-aged people ... the people for whom getting a driver's license and getting a vehicle as soon as they could was part of the culture. It'll be a lot more difficult to get them to let go of the steering wheel. But even those people hate the drive to and from work and will eventually be won over by the advantages of autonomous vehicles." *

^{* -} Barrie Kirk, engineer and executive director of the Canadian Automated Vehicles

Centre of Excellence in Kanata.

Curiously, surveys show that confident, capable drivers are more likely to use a self driving car than nervous, poor drivers



High risk drivers, including those who habitually drive while:

- —Impaired and/or stoned
- -Distracted
- –Drowsy

will be among the early adopters to either avoid penalties or to get around suspended licenses.



13 per cent of those surveyed said they would turn off all automated systems so they could run red lights and speed excessively when they were running late for an appointment.





And what about motorcycles? Already six times more dangerous than cars!



Autonomous motorcycles?





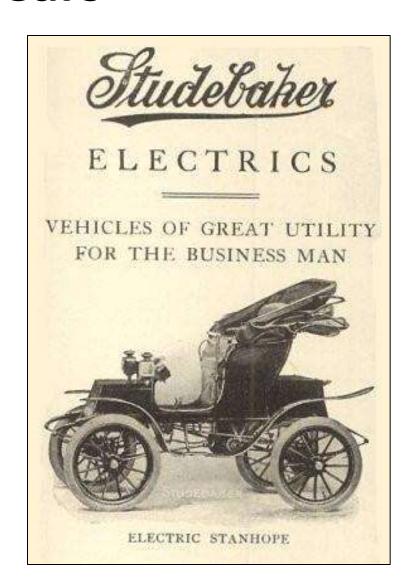
Some Other Autonomous Vehicles

- Ships
- Trains
- Drones
- Warehouse and factory equipment
- Underwater exploratory vehicles
- Paraplanes and gyrocopters (Ottawa company MMIST*)
- Mars rovers

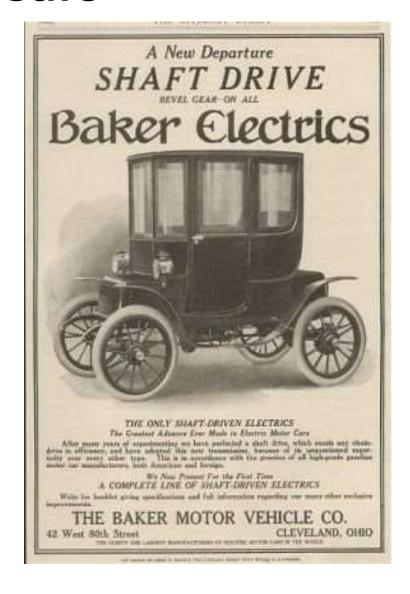
A Few Words On Electric Cars

Electric cars and autonomous cars are often mentioned together

Electric cars have been around for a long time, and were quite popular in the early 1900's



They suffered from the same two issues as current electric cars – range and charging times



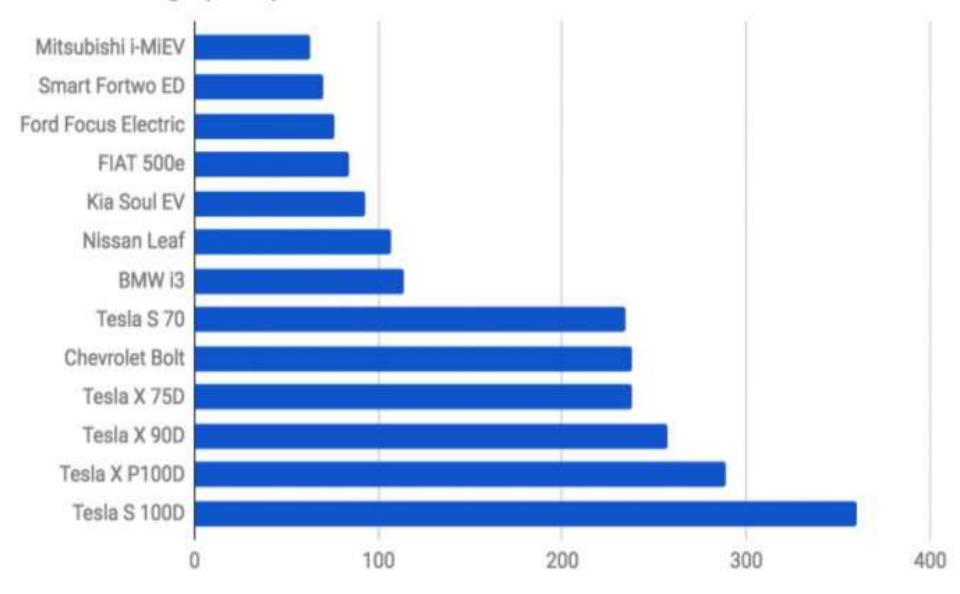
Electric cars are emissions free

Several governments are promoting them with subsidies and other incentives

France and England have banned internal combustion engines starting in 2040, several other countries are considering doing the same.

Because of their limited range and the current lack of fast charging stations, drivers of electric cars tend to suffer from "range anxiety".

2017 EV Range (Miles)

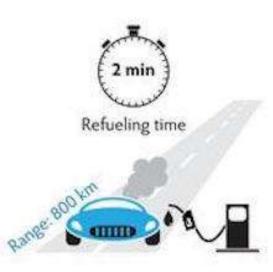


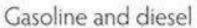
The vehicle cost divided by the range in miles is usually \$350 to \$400 per mile of range

People want to charge their electric cars AT NIGHT so that the next day they can go to work, go shopping, take the kids to hockey and soccer and otherwise go places where they **CAN'T** plug the cars in, so solar power can't be used for charging

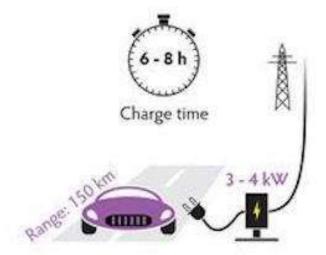
Charge your electric car in 15 minutes

EPFL researchers propose to store energy from the power grid in a buffer to allow ultrafast charging of hundreds of electric cars with grid overload protection.



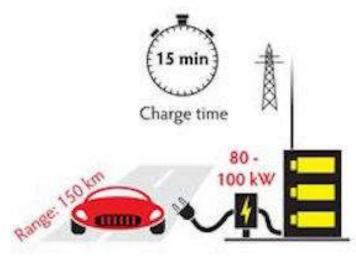


96% of today's cars. Rapid refueling and long range, but harmful for the environment.



Electricity, home charging

Most common charging method for today's electric cars. Growing risk of overloading the electric grid due to increasing popularity and power requirements.



Electricity, ultrafast charging

Buffering allows for rapid charging of hundreds of cars without overloading the electric grid. A highway rest stop (e.g. Highway 401) will require 200 fast charge stations and a 20 megawatt electrical supply to have the same throughput as 20 gasoline pumps.

Range issues with electric cars may require 300% more rest stops.

There is a suggestion that electric cars could be charged during the day using solar power and act as a 'battery' to power the electrical grid at night, but when would you get to drive them?

There would need to be a very comprehensive charging/discharging infrastructure in place to enable this.

Electric utility companies have no idea how electric cars will affect electricity demand in the future

Dealers don't like electric cars because of low maintenance requirements

Car companies lose money on electric cars

Producing the batteries for one electric car releases the same greenhouse gases as 4 to 8 years of gasoline driving!!!

Electric cars are not emissions free if they are charged with electricity generated by coal, natural gas, etc.!!!

Plug-In Hybrids

Two types of Plug-In Hybrids

(1) Those that are basically the same as regular hybrids that usually run off of the gasoline engine with the electric motors as 'helpers', but can also be plugged in to charge the batteries.

These are not as energy efficient and as environmentally friendly as the second type.

Plug-In Hybrids

Two types of Plug-In Hybrids

(2) Those that always run off of the electric motor(s), while the gasoline engine works only when required to charge the batteries.

The gas motor is just a generator and can be optimized to run at a constant speed, and is thus more efficient and the less polluting.

The gas motor is mostly used to extend the range when plug-in charging is unavailable.

Plug-In Hybrids

EVs with on-board gas generators (as opposed to hybrid vehicles) are an immediate and real-world solution to emissions while the many issues with fully electric cars are worked out.

- They reduce emissions by at least 75%
- They use the existing gasoline distribution systems while the charging station issues are being worked out
- Can also be plugged in to charge the batteries, further reducing emissions
- No range issues

Tesla Unveils Electric Big Rig

- Will be capable of travelling 500 miles on a charge with a 80,000-pound load
- The truck will have an advanced version of Tesla's Autopilot system, which can maintain a set speed and slow down automatically in traffic.
- Several Tesla semis will be able to travel in a convoy or platoon, autonomously following each other.

Tesla Unveils Electric Big Rig

Several high profile companies have pre-ordered fleets of Tesla trucks for public relations reasons, even though they won't start production until 2019 at the very earliest. The list includes Pepsi, Walmart and Anheuser-Busch.





About the Presenter

Bob Walker has been a member of the Ottawa PC Users Group (OPCUG) (opcug.ca/public/index.htm) for about 30 years and currently serves as their Facilities Coordinator. He frequently makes presentations on various computer related topics such as Relational Databases, Business Intelligence, Accessible Computing, Web 3.0, and the History of Computing.

Prior to retiring a few years ago he was a Senior IT Project Manager with the Public Health Agency of Canada/Health Canada for 14 years. Before that he worked for several companies in the Hi Tech private sector for over 25 years, including positions as Quality Assurance Manager, Production Manager, Industrial Engineering Specialist and Production Planner & Controller.

Bob currently serves as Secretary and webmaster for the Burritt's Rapids Renewable Energy Association (www.brpower.ca), a not for profit community organization. BRREA's focus is on the development of a small hydro project, generating energy from the Rideau River water flow at the dam site upstream from the village, and using all income (after covering costs) to fund community projects and initiatives.